## **Consolidated Financial Statements**

# ONO PHARMACEUTICAL CO., LTD. and Subsidiaries

Year Ended March 31, 2024

with Independent Auditor's Report

## Consolidated Financial Statements

Year Ended March 31, 2024

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of ONO PHARMACEUTICAL CO., LTD.:

#### < Audit of Consolidated Financial Statements>

#### Opinion

We have audited the consolidated financial statements of ONO PHARMACEUTICAL CO., LTD. and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position as of March 31, 2024, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information, all expressed in Japanese yen.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of March 31, 2024, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards.

#### **Convenience Translation**

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 2 to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Emphasis of Matter**

As discussed in Note 38 to the consolidated financial statements, ONO PHARMACEUTICAL CO., LTD. (the "Company") and Deciphera Pharmaceuticals, Inc. ("Deciphera") entered into a definitive merger agreement through a tender offer followed by a merger of a wholly owned subsidiary of the Company with Deciphera, with Deciphera surviving as a wholly owned subsidiary of the Company (the "Acquisition"). The Acquisition was completed under the agreement on June 11, 2024 (New York City Time), making Deciphera a wholly owned subsidiary of the Company. Our opinion is not modified in respect of this matter.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Evaluation of the intangible assets related to Patents and licenses					
Key Audit Matter Description	How the Key Audit Matter Was Addressed in the Audit				
As described in Note 14 "Intangible Assets" to the consolidated financial statements, the intangible	To address the key audit matter, we performed the following audit procedures, among others:				

consolidated financial statements, the intangible assets recorded in the consolidated statement of financial position (¥57,288 million) included ¥49,746 million of Patents and licenses (in-process research and development costs acquired separately and sales licenses), which accounted for 5.4% of total assets.

As described in Note 3 "Material Accounting policies" section (8)③ to the consolidated financial statements, the Group performed impairment tests for in-process research and development costs acquired separately and sales licenses that show indications of impairment as of the fiscal year ended March 31, 2024. As a result, the Group recorded impairment losses of ¥3,700 million which for in-process research and development costs acquired separately, and ¥11,134 million which for sales licenses.

The value in use, which was used for the impairment test, was calculated by determining the discounted present value of estimated future cash flows. The estimated future cash flows involve management assumptions, such as forecasted sales quantities and discount rate. These assumptions have a significant effect on the value in use and involve high uncertainties.

Therefore, we identified the evaluation of intangible assets related to Patents and licenses as a key audit matter.

#### (1) Evaluation of controls

 We evaluated the design and operating effectiveness of internal controls over the process to calculate the value in use of the intangible assets.

## (2) <u>Substantive procedures to test the value in</u> <u>use of intangible assets</u>

- We inquired with management about the reasonableness of the projected sales quantities used to estimate future cash flows. We also read the external surveys that management used to determine the rationale of the assumptions used in the estimates.
- We performed a retrospective comparison between the estimated sales developed in the previous fiscal year and the corresponding actual results to test the sales forecasts used to estimate the future cash flows of the sales licenses, which are included as part of intangible assets related to Patents and licenses.
- We evaluated the reasonableness of the calculation method and the range of the discount rate applied by management.

Annronriateness of	revenue recognition	of the rova	Ity and others
Appropriateriess of	revenue recognition	UI LIIE IUVA	ity and others

#### Key Audit Matter Description

How the Key Audit Matter Was Addressed in the Audit

As described in Note 25 "Revenue" to the consolidated financial statements, the Group recorded royalty and others of ¥185,693 million as revenue.

Revenue classified as royalty and others is mainly revenue from the license contract related to rights to develop or sell products (up-front payment, milestone revenue and royalty revenue).

The amount includes a lump-sum income of ¥17,032 million associated with the settlement of patent litigation.

As described in Note 3 "Material Accounting policies" section (12) to the consolidated financial statements, when performance obligations are satisfied at a point in time, up-front payments are recognized as revenue when development rights or selling rights, etc. are granted. Furthermore, milestone revenue is recognized as revenue when milestones specified in the contract are achieved. Since the royalty revenue is calculated based on the revenue, etc., of the other parties in the contract, revenue is recognized mainly in accordance with the occurrence of the sales of the other parties in the contract.

Furthermore, the lump-sum income from the settlement of the patent litigation is recognized at the time of contract conclusion.

Revenue from goods and products within the Group's revenue is recorded mainly through the automated business processes in the sales management system, while royalty and others are calculated and recorded through the unautomated operations and controls. Therefore, we needed to increase our focus on the appropriateness of royalty and others. In addition, royalty and others are important to investors and shareholders in evaluating the Group's performance because of their financial importance.

Therefore, we identified the appropriateness of revenue recognition related to royalty and others as a key audit matter.

To address the key audit matter, we performed the following audit procedures, among others:

#### (1) Evaluation of controls

- We evaluated the design and operating effectiveness of internal controls over the process to accurately record the royalty and others.
- (2) <u>Substantive procedure for the royalty and others</u>
  - For the major contracts in which revenue is recognized in accordance with the occurrence of the sales of the other parties in the contract, we developed the auditor's expectation using publicly announced revenue figures by the other parties in the contracts and contractual royalty rates. We then compared the recorded revenue to the auditor's expectation.
  - We performed confirmation procedures for the major other parties in the contract of the annual transaction amounts and the accounts receivable balance at year end related to major royalty revenue.
  - For the lump-sum income from the settlement of the patent litigation of the fiscal year ended March 31, 2024, we evaluated the consistency between contents of the contract and the performance obligations recognized by the Group to examine the appropriateness of revenue recognition.

#### **Other Information**

Other information comprises the information included in the Group's disclosure documents accompanying the audited consolidated financial statements, but does not include the consolidated financial statements and our auditor's report thereon.

We determined that no such information existed and therefore, we did not perform any work thereon.

## Responsibilities of Management and Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with IFRS Accounting Standards and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements,
  whether due to fraud or error, design and perform audit procedures responsive to those risks. The
  procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are
  in accordance with IFRS Accounting Standards, as well as the overall presentation, structure and
  content of the consolidated financial statements, including the disclosures, and whether the
  consolidated financial statements represent the underlying transactions and events in a manner that
  achieves fair presentation.

 Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
 We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Board members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with Audit & Supervisory Board members and the Audit & Supervisory Board, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### <Fee-Related Information>

Fees for audit and other services for the year ended March 31, 2024, which were charged by us and our network firms to ONO PHARMACEUTICAL CO., LTD. and its subsidiaries were ¥149 million and ¥140 million, respectively.

#### Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

Deloitte Touche Tohmatsu LLC August 1, 2024

## Consolidated Statement of Financial Position

## Year Ended March 31, 2024

		Millions	s of Yen	Thousands of U.S. Dollars (Note 2 (5))
	Notes	March 31, 2023	March 31, 2024	March 31, 2024
Assets				
Current assets:				
Cash and cash				
equivalents	7, 32	¥ 96,135	¥ 166,141	\$ 1,100,269
Trade and other				
receivables	8, 32	114,396	136,066	901,101
Marketable securities	9, 32	20	_	_
Other financial assets	10, 32	68,134	38,454	254,660
Inventories	12	44,814	48,629	322,046
Other current assets	11, 19	21,602	24,306	160,969
Total current assets		345,101	413,596	2,739,045
Non-current assets:				
Property, plant, and				
equipment	13, 20	108,420	104,752	693,721
Intangible assets	14	69,134	57,288	379,388
Investment securities	9, 32	123,308	121,147	802,296
Investments in				
associates		115	115	763
Other financial assets	10, 32	197,441	173,113	1,146,441
Deferred tax assets	16	35,604	40,863	270,614
Other non-current		2 21 4	2.705	10.710
assets	11	3,314	2,795	18,510
Total non-current		527 226	500.072	2 211 724
assets		537,336	500,072	3,311,734
<b>Total assets</b>		¥ 882,437	¥ 913,668	\$ 6,050,779

Liabilities and Equity           Current liabilities:           Trade and other payables         17, 32         \$\frac{4}{66,794}\$         \$\frac{4}{60,691}\$         \$\frac{4}{340,925}\$           Lease liabilities         20         2,490         2,310         15,296           Other financial liabilities         18, 32         661         2,273         15,052           Income taxes payable         34,575         22,093         146,314           Other current liabilities         21         18,409         16,257         107,663           Total current liabilities         122,929         103,624         686,250           Non-current liabilities         20         6,678         6,552         43,393           Other financial liabilities         18, 32         0         0         2           Retirement benefit         liabilities         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758           Total liabilities         134,625         1		Notes	Millions March 31, 2023	of Yen  March 31, 2024	Thousands of U.S. Dollars (Note 2 (5)) March 31, 2024
Trade and other payables         17, 32         ¥ 66,794         ¥ 60,691         \$ 401,925           Lease liabilities         20         2,490         2,310         15,296           Other financial liabilities         18, 32         661         2,273         15,052           Income taxes payable         34,575         22,093         146,314           Other current liabilities         21         18,409         16,257         107,663           Total current liabilities         122,929         103,624         686,250           Non-current liabilities         20         6,678         6,552         43,393           Other financial liabilities         18, 32         0         0         2           Retirement benefit liabilities         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758	<b>Liabilities and Equity</b>				
Trade and other payables         17, 32         ¥ 66,794         ¥ 60,691         \$ 401,925           Lease liabilities         20         2,490         2,310         15,296           Other financial liabilities         18, 32         661         2,273         15,052           Income taxes payable         34,575         22,093         146,314           Other current liabilities         21         18,409         16,257         107,663           Total current liabilities         122,929         103,624         686,250           Non-current liabilities         20         6,678         6,552         43,393           Other financial liabilities         18, 32         0         0         2           Retirement benefit liabilities         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758	Current liabilities				
Other financial liabilities         18, 32         661         2,273         15,052           Income taxes payable         34,575         22,093         146,314           Other current liabilities         21         18,409         16,257         107,663           Total current liabilities         122,929         103,624         686,250           Non-current liabilities:         20         6,678         6,552         43,393           Other financial liabilities         18, 32         0         0         2           Retirement benefit liabilities         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758		17, 32	¥ 66,794	¥ 60,691	\$ 401,925
Income taxes payable         34,575         22,093         146,314           Other current liabilities         21         18,409         16,257         107,663           Total current liabilities         122,929         103,624         686,250           Non-current liabilities:         20         6,678         6,552         43,393           Other financial liabilities         18,32         0         0         2           Retirement benefit liabilities         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758					
Other current liabilities         21         18,409         16,257         107,663           Total current liabilities         122,929         103,624         686,250           Non-current liabilities:         20         6,678         6,552         43,393           Other financial liabilities         18,32         0         0         2           Retirement benefit liabilities         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758		18, 32			
Non-current liabilities:         122,929         103,624         686,250           Non-current liabilities:         20         6,678         6,552         43,393           Other financial liabilities         18, 32         0         0         2           Retirement benefit         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758	¥ •				
Non-current liabilities:           Lease liabilities         20         6,678         6,552         43,393           Other financial liabilities         18, 32         0         0         2           Retirement benefit         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758		21			
Lease liabilities       20       6,678       6,552       43,393         Other financial liabilities       18, 32       0       0       2         Retirement benefit       22       3,350       3,294       21,812         Deferred tax liabilities       16       983       1,013       6,710         Other non-current liabilities       21       684       580       3,841         Total non-current liabilities       11,695       11,439       75,758	Total current liabilities		122,929	103,624	686,250
Lease liabilities       20       6,678       6,552       43,393         Other financial liabilities       18, 32       0       0       2         Retirement benefit       22       3,350       3,294       21,812         Deferred tax liabilities       16       983       1,013       6,710         Other non-current liabilities       21       684       580       3,841         Total non-current liabilities       11,695       11,439       75,758	Non-current liabilities:				
Other financial liabilities         18, 32         0         0         2           Retirement benefit         22         3,350         3,294         21,812           Deferred tax liabilities         16         983         1,013         6,710           Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758		20	6,678	6,552	43,393
Retirement benefit       22       3,350       3,294       21,812         Deferred tax liabilities       16       983       1,013       6,710         Other non-current liabilities       21       684       580       3,841         Total non-current liabilities       11,695       11,439       75,758		-	· · · · · · · · · · · · · · · · · · ·	, , , , , , , , , , , , , , , , , , ,	
Deferred tax liabilities       16       983       1,013       6,710         Other non-current liabilities       21       684       580       3,841         Total non-current liabilities       11,695       11,439       75,758	Retirement benefit	,			
Other non-current liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758					
liabilities         21         684         580         3,841           Total non-current liabilities         11,695         11,439         75,758		16	983	1,013	6,710
Total non-current liabilities 11,695 11,439 75,758		2.1	604	500	2 0 4 1
liabilities 11,695 11,439 75,758		21	684	580	3,841
			11 695	11 439	75 758
10tal liabilities 154,025 115,005 702,000					
	Total Habilities		134,023	113,003	702,000
Equity:					
Share capital 23 17,358 17,358 114,955					
Capital reserves 23 17,080 17,458 115,617					
Treasury shares 23 (54,161) (63,233) (418,765)		23	(54,161)	(63,233)	(418, /65)
Other components of equity 23 51,701 53,194 352,281	*	23	51 701	53 10/	352 281
Retained earnings 23 709,890 768,183 5,087,306	¥ •		,		
Equity attributable to		23	707,070	700,103	3,001,300
owners of the Company 741,869 792,961 5,251,395			741,869	792,961	5,251,395
Non-controlling interests 5,944 5,644 37,376	· -				
Total equity 747,812 798,604 5,288,771	•			· ·	
Total liabilities and equity $\frac{$4882,437}{$4913,668}$ $\frac{$6,050,779}{$60,050,779}$					

## Consolidated Statement of Income

## Year Ended March 31, 2024

		Million	s of Yen	Thousands of U.S. Dollars (Note 2 (5))
			For the year ended	For the year ended
	Notes	March 31, 2023	March 31, 2024	March 31, 2024
Revenue	6, 25	¥ 447,187	¥ 502,672	\$ 3,328,956
Cost of sales		(110,062)	(127, 126)	(841,892)
Gross profit		337,124	375,547	2,487,064
Selling, general, and				
administrative expenses	26	(89,486)	(100,270)	(664,039)
Research and development costs		(95,344)	(112,174)	(742,876)
Other income	28	734	1,176	7,786
Other expenses	28	(11,065)	(4,343)	(28,760)
Operating profit		141,963	159,935	1,059,174
Finance income	29	2,478	4,027	26,667
Finance costs	29	(913)	(229)	(1,516)
Share of profit (loss) from				
investments in associates	15	4	1	5
Profit before tax		143,532	163,734	1,084,330
Income tax expense	16	(30,619)	(35,694)	(236,385)
Profit for the year		112,913	128,040	847,945
Profit for the year attributable to:				
Owners of the Company		112,723	127,977	847,533
Non-controlling interests		190	62	412
Profit for the year		¥ 112,913	¥ 128,040	\$ 847,945
Faminas nauks er		V	en	<i>U.S. Dollars</i> (Note 2 (5))
Earnings per share:	31	¥ 230.85	¥ 266.61	\$ 1.77
Basic earnings per share Diluted earnings per share	31	¥ 230.85 230.79	¥ 266.61 266.57	\$ 1.77 1.77

## Consolidated Statement of Comprehensive Income

Year Ended March 31, 2024

Thousands of

$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	r ended , 2024
Notes March 31, 2023 March 31, 2024 March 31	, 2024
<b>Profit for the year</b> ¥ 112,913 ¥ 128,040 \$ 847,9	945
Other comprehensive income:  Items that will not be reclassified to profit or loss:  Net gain (loss) on financial assets measured at fair value through other comprehensive	
income 30, 32 2,518 8,109 53,7 Remeasurement of defined	700
	155
investments in associates 15, 30 2 (4)	(27)
Total of items that will not be reclassified to profit or loss 2,406 8,128 53,	828
Items that may be reclassified subsequently to profit or loss: Exchange differences on translation of foreign	
operations 30 472 2,124 14,	066
	661)
Total of items that may be reclassified subsequently to profit or loss 472 1,722 11,4	405
Total other comprehensive income 2,878 9,850 65,5	233
Total comprehensive income for the year 115,791 137,890 913,	178
Comprehensive income for the year attributable to:	
Owners of the Company 115,608 137,803 912,	601 578
Total comprehensive income \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	

## Consolidated Statement of Changes in Equity

## Year Ended March 31, 2024

	Milli	ions	of	Ye
hutable to owners	of the	Cor	nn	

	-		Equity a	attributable to o	owners of the Co	ompany			
	Notes	Share capital	Capital reserves	Treasury shares	Other components of equity	Retained earnings	Equity attributable to owners of the Company	Non- controlling interests	Total equity
Balance at April 1, 2022		¥ 17,358	¥ 17,241	¥ (74,683)	¥ 51,236	¥ 644,754	¥ 655,906	¥ 5,768	¥ 661,674
Profit for the year	-	_				112,723	112,723	190	112,913
Other comprehensive income	30				2,886		2,886	(8)	2,878
Total comprehensive income for the year		_	_	_	2,886	112,723	115,608	182	115,791
Purchase of treasury shares	23			(2)			(2)		(2)
Retirement of treasury shares	23		(20,356)	20,356					
Disposal of treasury shares	23		(168)	168			_		_
Cash dividends	24					(29,786)	(29,786)	(6)	(29,792)
Share-based payments	33		142				142		142
Transfer from retained earnings			20.221			(20, 221)			
to capital reserves			20,221			(20,221)	_		_
Transfer from other components of equity to retained earnings	23				(2,421)	2,421	_		_
Total transactions with the	23				(2, 121)				
owners		_	(161)	20,522	(2,421)	(47,586)	(29,646)	(6)	(29,653)
Balance at March 31, 2023	-	¥ 17,358	¥ 17,080	¥ (54,161)	¥ 51,701	¥ 709,890	¥ 741,869	¥ 5,944	¥ 747,812
Profit for the year	•	.,		(- , - )		127,977	127,977	62	128,040
Other comprehensive income	30				9,825	127,577	9,825	25	9,850
Total comprehensive income	30	_							
for the year		_	_	_	9,825	127,977	137,803	87	137,890
Purchase of treasury shares	23			(50,010)			(50,010)		(50,010)
Retirement of treasury shares	23		(40,852)	40,852			· -		· -
Disposal of treasury shares	23		(1)	86			86		86
Cash dividends	24					(37,208)	(37,208)	(9)	(37,217)
Share-based payments	33		44				44		44
Changes in ownership interest in			378				378	(378)	_
subsidiaries								. ,	
Transfer from retained earnings to capital reserves			40,808			(40,808)	_		_
Transfer from other components					(0.000)				
of equity to retained earnings	23				(8,332)	8,332			
Total transactions with the owners	. <u>-</u>	_	378	(9,072)	(8,332)	(69,684)	(86,711)	(387)	(87,098)
Balance at March 31, 2024		¥ 17,358	¥ 17,458	¥(63,233)	¥ 53,194	¥ 768,183	¥ 792,961	¥ 5,644	¥ 798,604
2 ut 11u1011 01, 2027	-								

### Thousands of U.S. Dollars (Note 2 (5))

		Equity attributable to owners of the Company							
	Notes	Share capital	Capital reserves	Treasury shares	Other components of equity	Retained earnings	Equity attributable to owners of the Company	Non- controlling interests	Total equity
Balance at March 31, 2023 Profit for the year		\$ 114,955	\$ 113,112	\$ (358,683)	\$ 342,393	\$ 4,701,260 847,533	\$ 4,913,037 847,533	\$ 39,362 412	\$4,952,398 847,945
Other comprehensive income	30				65,068		65,068	166	65,233
Total comprehensive income for the year		_	_		65,068	847,533	912,601	578	913,178
Purchase of treasury shares	23			(331,194)			(331,194)		(331,194)
Retirement of treasury shares	23		(270,541)	270,541			_		_
Disposal of treasury shares	23		(4)	571			566		566
Cash dividends	24					(246,411)	(246,411)	(58)	(246,469)
Share-based payments	33		291				291		291
Changes in ownership interest in									
subsidiaries			2,505				2,505	(2,505)	_
Transfer from retained earnings to capital reserves Transfer from other components			270,255			(270,255)	_		_
of equity to retained earnings	23				(55,179)	55,179	_		_
Total transactions with the	23				(=2,177)				
owners		_	2,505	(60,082)	(55,179)	(461,486)	(574,242)	(2,564)	(576,806)
Balance at March 31, 2024		\$ 114,955	\$ 115,617	\$ (418,765)	\$ 352,281	\$ 5,087,306	\$ 5,251,395	\$ 37,376	\$ 5,288,771

## Consolidated Statement of Cash Flows

## Year Ended March 31, 2024

Thousands of

				U.S. Dollars
		Million	s of Yen	(Note 2 (5))
	-	For the year ended	For the year ended	For the year ended
	Notes	March 31, 2023	March 31, 2024	March 31, 2024
Cash flows from operating activities				
Profit before tax		¥143,532	¥163,734	\$1,084,330
Depreciation and amortization		17,451	18,140	120,133
Impairment losses		1,498	14,885	98,578
Interest and dividend income		(2,402)	(3,574)	(23,669)
Interest expense		74	92	608
(Increase) decrease in inventories		(2,945)	(3,420)	(22,647)
(Increase) decrease in trade and other receivables		(14,513)	(19,782)	(131,004)
Increase (decrease) in trade and other payables		13,090	(1,835)	(12,153)
Increase (decrease) in retirement benefit liabilities		214	(22)	(146)
(Increase) decrease in retirement benefit assets		27	(22)	(140)
Increase (decrease) in accrued consumption tax		5,564	(3,899)	(25,819)
Other		2,347	197	1,306
Subtotal	-	163,935	164,517	1,089,517
Interest received		103,933	221	1,089,317
Dividends received		2,334	2,445	16,190
Interest paid		(74)	(92)	(608)
Income taxes paid		(6,637)	(56,431)	(373,713)
Net cash provided by (used in) operating	-	159,610	110,660	732,846
activities		139,010	110,000	732,040
Cash flows from investing activities				
Purchases of property, plant, and equipment		(5,340)	(4,020)	(26,623)
Proceeds from sales of property, plant, and				
equipment		6	903	5,978
Purchases of intangible assets		(9,157)	(16,809)	(111,315)
Purchases of investments		(2,432)	(3,399)	(22,511)
Proceeds from sales and redemption of		7.064	17 (00	115 144
investments		7,864	17,689	117,144
Payments into time deposits		(138,159)	(33,332)	(220,744)
Proceeds from withdrawal of time deposits		47,996	88,332	584,982
Other	-	(1,037)	(1,287)	(8,520)
Net cash provided by (used in) investing activities		(100,259)	48,077	318,392
Cash flows from financing activities				
Dividends paid		(29,742)	(37,183)	(246,246)
Dividends paid to non-controlling interests		(6)	(9)	(58)
Repayments of lease liabilities		(2,733)	(2,645)	(17,520)
Purchases of treasury shares		(1)	(50,010)	(331,194)
Net cash provided by (used in) financing activities		(32,484)	(89,848)	(595,018)
Net increase (decrease) in cash and cash				
equivalents		26,868	68,889	456,220
Cash and cash equivalents at the beginning of		_ = = = = = = = = = = = = = = = = = = =	,	,
the year		69,112	96,135	636,657
Effects of exchange rate changes on cash and			,	ŕ
cash equivalents	-	155 V 06 125	1,116	7,392
Cash and cash equivalents at the end of the year	7	¥ 96,135	¥ 166,141	\$ 1,100,269

### 1. Reporting Entity

ONO PHARMACEUTICAL CO., LTD. (the "Company") is a company incorporated in Japan. The addresses of its registered head office and principal business locations are disclosed on the Company's website (URL https://www.ono-pharma.com/en).

The consolidated financial statements of the Company comprise the financial statements of the Company and its subsidiaries (collectively, the "Group") and equity interests in associates of the Group. The Group manufactures and sells medical and general pharmaceutical products, etc. The business descriptions and principal activities of the Group are described in "6. Segment Information."

## 2. Basis of Preparation

(1) Statements of Compliance with International Financial Reporting Standards (IFRS) Accounting Standards

Pursuant to the provision of Article 93 of the Ordinance on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements, the Company qualifies as a "Specified Company of the Designated International Accounting Standards" prescribed in Article 1-2 of the Ordinance, and the consolidated financial statements of the Group have been prepared in accordance with IFRS Accounting Standards.

#### (2) Basis of Measurement

Except for the financial instruments and others described in "3. Material Accounting Policies," the consolidated financial statements are prepared on a historical cost basis.

#### (3) Functional Currency and Presentation Currency

The consolidated financial statements of the Group are presented in Japanese yen, which is the Company's functional currency. All financial information presented in Japanese yen has been rounded to the nearest million yen, except where otherwise indicated.

### (4) Changes in Accounting Policies

The Group has applied the following standards from the fiscal year ended March 31, 2024.

IFRS Accounting Standards		Subject of new standard / amendment
IAS 12	Income Taxes	Clarification of accounting treatment for deferred taxes on leases
IAS 12	meome raxes	and decommissioning obligations
		An amendment requiring companies to disclose their exposure to
	AS 12 Income Taxes	corporate income taxes arising from enacted or substantively
IAS 12		enacted tax systems in order to implement the Pillar Two Model
	Rules published by the Organisation for Economic Co-operation	
		and Development (OECD).

Application of the above standards does not have a significant impact on the Group's consolidated financial statements.

#### (5) U.S. Dollar Amounts

The accompanying consolidated financial statements are stated in Japanese yen. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside of Japan using the rate of \(\frac{\pmathbf{\frac{4}}}{151}\) to \(\frac{\pmathbf{\frac{5}}}{1}\), the approximate rate of exchange at March 31, 2024. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate. Amounts of less than one thousand U.S. dollars have been rounded to the nearest one thousand U.S. dollars in the presentation of the accompanying consolidated financial statements. As a result, the totals in U.S. dollars do not necessarily agree with the sum of the individual amounts.

#### 3. Material Accounting Policies

The material accounting policies have been applied consistently to all periods presented in the consolidated financial statements, unless otherwise stated.

#### (1) Basis of Consolidation

#### (1) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it has power over the entity, is exposed to, or has rights to variable returns from its involvement with the entity, and has the ability to affect those returns through its power over the entity.

Even if the Group does not have a majority of voting rights, it concludes that it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally.

Consolidation of a subsidiary begins on the date the Group obtains control over the subsidiary and continues through the date the Group loses control of the subsidiary. Changes in ownership interest in a subsidiary without a loss of control are accounted for as equity transactions, and a difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity as equity attributable to owners of the Company.

In cases where the accounting policies applied by a subsidiary are different from those applied by the Group, adjustments are made to the subsidiary's financial statements, if necessary.

All intercompany receivables, payables, and transactions of the Group and unrealized profit and loss from intercompany transactions are eliminated in preparing the consolidated financial statements.

#### (2) Associates

An associate refers to an entity over which the Group does not have control but has significant influence over the financial and operating policies of the entity. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but does not have control over those policies.

Investments in associates are initially recognized at cost and accounted for by the equity method of accounting in the consolidated statement of financial position from the date when the Group obtains significant influence until the date the Group loses its significant influence. In cases where the accounting policies applied by an associate are different from those applied by the Group, adjustments are made to the associate's financial statements, if necessary.

#### ③ Business Combinations

Business combinations are accounted for using the acquisition method.

The Group measures the consideration for an acquisition as the sum of the consideration transferred in a business combination, the amount of any non-controlling interest and in a business combination achieved in stages, the acquisition-date fair value of the acquirer's previously held equity interest in the acquisition. The consideration transferred is measured at fair value at the acquisition date. The non-controlling interest is measured at fair value or based on the appropriate share of the acquiree's identifiable net assets.

The Group recognizes goodwill as any excess of the consideration for acquisition over the net amount of the identifiable assets acquired and the liabilities assumed at the acquisition date. If the net amount of the identifiable assets and liabilities of the acquiree exceeds the consideration for acquisition, the acquirer recognizes the excess amount as profit or loss on the acquisition date.

Acquisition-related costs are recognized in profit or loss as incurred.

#### (2) Foreign Currencies

The consolidated financial statements of the Group are presented in Japanese yen, which is the Company's functional currency. Each entity of the Group applies its own functional currency and measures its transactions using its functional currency.

Foreign currency transactions are translated into the functional currency using spot exchange rates or approximate rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency using spot exchange rates as of the closing date. Exchange differences arising from such translations and settlements are recognized in profit or loss. However, exchange differences arising from financial assets measured through other comprehensive income and cash flow hedges are recognized in other comprehensive income.

Assets and liabilities of foreign operations are translated into the presentation currency using spot exchange rates as of the closing date, while income and expenses are translated into the presentation currency at the average exchange rate for the period. The resulting exchange differences are recognized in other comprehensive income. In cases where foreign operations are disposed of, the cumulative amount of translation differences related to the foreign operations is recognized as profit or loss in the period of disposition.

#### (3) Financial Instruments

#### (1) Financial Assets

#### (i) Initial Recognition and Measurement

Trade receivables, etc., are initially recognized on the date when they are incurred. All other financial assets are initially recognized on the contract date when the Group becomes a party to the contractual provisions of the financial instruments. Financial assets are classified as either financial assets measured at fair value or financial assets measured at amortized cost.

All regular-way purchases or sales of financial assets are recognized or derecognized on a settlement date basis. Regular-way purchases or sales refer to purchases or sales of financial assets that require delivery of assets within the timeframe generally established by regulation or convention in the marketplace.

At initial recognition, all financial assets, except for those measured at fair value through profit or loss (FVPL), are measured at fair value plus transaction costs that are directly attributable to the financial assets. Transaction costs of financial assets measured through profit or loss are recognized in profit or loss.

#### (ii) Classification and Subsequent Measurement

#### (a) Financial Assets Measured at Amortized Cost

Financial assets are classified as financial assets measured at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, the carrying amounts of the financial assets measured at amortized cost are calculated using the effective interest method. Amortization using the effective interest method and gains or losses arising in the case of derecognition are recognized in profit or loss.

(b) Debt instruments measured at fair value through other comprehensive income (FVOCI)

Financial assets are classified as debt instruments measured at FVOCI if both of the following conditions are met:

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

#### (c) Equity instruments measured at FVOCI

After initial recognition, equity instruments designated to be measured at FVOCI are measured at fair value, and any changes in fair value are included in net gain (loss) on financial assets measured at FVOCI in other components of equity. When such financial assets are derecognized, the accumulated other comprehensive income is immediately transferred to retained earnings. Meanwhile, dividends from such financial assets are recognized as profit when the shareholder's right to receive payment is established.

#### (d) Financial assets measured at FVPL

Financial assets, except for financial assets measured at amortized cost, debt instruments measured at FVOCI, and equity instruments measured at FVOCI stated above, are classified as financial assets measured at FVPL.

After initial recognition, financial assets measured at FVPL are measured at fair value, and any changes in fair value are recognized in profit or loss.

### (iii) Derecognition of Financial Assets

The Group derecognizes a financial asset when the contractual right to receive cash flows from the asset expires or is transferred, or when it transfers substantially all the risks and rewards of ownership of the asset.

#### (iv) Impairment of Financial Assets

At the end of each fiscal year, the Group evaluates whether the credit risk on financial instruments has increased significantly since initial recognition. With respect to impairment of financial assets measured at amortized cost, the Group recognizes an allowance for expected credit losses on such financial assets. If credit risk on a financial instrument has not increased significantly since initial recognition, the allowance for such financial instrument is measured at an amount equal to the 12-month expected credit losses. If credit risk on a financial instrument has increased significantly since initial recognition, the allowance for such financial instrument is measured at an amount equal to the lifetime expected credit losses. The determination of whether credit risk has significantly increased is based on the changes in default risk. The assessment of whether there is a change in default risk takes into account information that is reasonably available to the Group and supportable as well as past due information. When the credit risk on a financial asset is considered low at the end of the fiscal year, the Group determines that the credit risk on the financial asset has not increased significantly since initial recognition. Expected credit losses are measured based on the discounted present value of the differences between the contractual cash flows and the cash flows expected to be received. However, with regard to trade receivables, etc., the allowance is always measured at an amount equal to the lifetime expected credit losses, regardless of whether or not there has been a significant increase in credit risk since initial recognition. The amount of expected credit losses or reversal is recognized in profit or loss.

#### ② Financial Liabilities

#### (i) Initial Recognition and Subsequent Measurement

The Group holds financial liabilities that are measured at amortized cost. Financial liabilities measured at amortized cost are initially measured at fair value minus directly attributable transaction costs. After initial recognition, the carrying amounts of financial liabilities measured at amortized cost are calculated using the effective interest method. Gains or losses arising from amortization using the effective interest method and derecognition are recognized as profit or loss in the consolidated statement of income.

### (ii) Derecognition of Financial Liabilities

Financial liabilities are derecognized when the Group's contractual obligations are discharged, canceled, or expired.

#### ③ Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amounts are presented in the consolidated statement of financial position when, and only when, the Group currently has a legally enforceable right to offset the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

#### (4) Derivatives

The Group enters into forward foreign exchange contracts as derivatives to address the risk of foreign exchange rate fluctuations. Forward foreign exchange contracts are initially measured at fair value when the contract is entered into and are subsequently remeasured at their fair value. Changes in fair value of foreign exchange contracts are recognized as profit or loss in the consolidated statement of income. However, gains and losses on hedging instruments relating to the effective portion of cash flow hedges are recognized as other comprehensive income in the consolidated statement of comprehensive income.

## 5 Hedge Accounting

The Group designates forward foreign exchange contracts that are derivatives in respect of addressing the risk of foreign exchange rate fluctuation as hedging instruments for cash flow hedges. At the inception of the hedge relationship, the Group documents the relationship between hedging instruments and hedged items in accordance with the strategy for undertaking hedge transactions. In addition, at the inception of the hedge and during the life of the hedge, the Group documents whether the hedging instruments are highly effective in offsetting changes in cash flows of the underlying hedged items attributable to the hedged risk.

#### Cash flow hedge accounting is as follows:

The effective portion of changes in fair value of derivatives that are designated and qualify as cash flow hedges is recognized in other comprehensive income and accumulated in other components of equity. The ineffective portion of gains or losses on the hedging instruments is recognized immediately in profit or loss.

Amounts recognized in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss in the same line as the recognized hedged item. However, in cases where the hedged forecast transaction results in the recognition of a non-financial asset or liability, the gains and losses previously recognized in other comprehensive income and accumulated in equity are transferred from equity and included in the initial measurement of the cost of the non-financial asset or liability.

Hedge accounting is discontinued when a hedging instrument expires, is sold, terminated, or exercised, or no longer qualifies for hedge accounting. Any gain or loss recognized in other comprehensive income and accumulated in equity remains in equity and is reclassified to profit or loss when the forecast transaction is ultimately recognized in profit or loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognized immediately in profit or loss.

#### 6 Fair Value of Financial Instruments

The fair values of financial instruments traded on active financial markets as of each reporting date are based on quoted prices in the markets or dealer prices. The fair values of financial instruments for which no active markets exist are calculated by using appropriate valuation techniques.

#### (4) Cash and Cash Equivalents

Cash and cash equivalents are composed of cash on hand, bank deposits drawable at any time, and short-term investments with maturities of three months or less from the acquisition date, which are readily convertible to cash and are subject to insignificant risk of changes in value.

#### (5) The Standard for Measurement and the Value of Inventories

Inventory costs include raw materials, direct labor, and other direct costs, as well as relevant overhead expenses.

Inventories are measured at the lower of cost or net realizable value. Cost is mainly determined using the weighted-average method. Net realizable value is determined based on the estimated selling price in the ordinary course of business, less estimated costs of completion and costs necessary to make the sale.

#### (6) Property, Plant, and Equipment (Except for Right-of-Use Assets)

The Group applies the cost model for subsequent measurement of property, plant, and equipment and records them at cost less any accumulated depreciation and accumulated impairment losses.

The cost of property, plant, and equipment comprises costs directly attributable to the acquisition of the assets and initial estimations of asset retirement obligations. Depreciation of property, plant, and equipment commences when the assets are available for use.

Property, plant, and equipment are depreciated by the straight-line method over their estimated useful lives. The estimated useful lives of major asset items are as follows:

Buildings and structures: 15-50 years Machinery and vehicles: 4-15 years Tools, furniture, and fixtures: 2-20 years

The estimated useful lives and depreciation method, etc., are reviewed at the end of each reporting period, and any changes are treated as changes in accounting estimates and applied prospectively.

## (7) Impairment of Property, Plant, and Equipment

For property, plant, and equipment, the Group determines whether there is any indication of impairment on each asset at the end of each reporting period. If any indication of impairment exists, the recoverable amount of an asset or a cash-generating unit to which the asset belongs is estimated.

The recoverable amount is computed at the higher of the fair value less costs to sell or value in use of the asset or cash-generating unit. If the carrying amount of an asset or a cash-generating unit exceeds its recoverable amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount and impairment loss is recognized.

The value in use is computed by discounting the estimated future cash flows to their present value using a pretax discount rate that reflects the time value of money and the risks inherent to the asset, etc. For the calculation of an asset's fair value less costs to sell, an appropriate valuation model is used based on available fair value indices.

An impairment loss recognized in prior years is assessed as to whether there is any

indication that the impairment loss for an asset or a cash-generating unit may have

decreased or may no longer exist. If any such indication exists, the recoverable

amount of the asset or cash-generating unit is estimated. In cases where the

recoverable amount exceeds the carrying amount of the asset or cash-generating unit,

impairment losses are reversed up to the lower of the estimated recoverable amount

or the carrying amount, net of accumulated depreciation that would have been

determined if no impairment losses had been recognized in prior years.

(8) Intangible Assets

Intangible Assets Acquired Separately

The Group applies the cost model for the measurement of intangible assets and

states them at cost less any accumulated amortization and accumulated

impairment losses. However, intangible assets with indefinite useful lives

acquired separately are stated at cost less any accumulated impairment losses.

Amortization for intangible assets commences when the related assets are

available for use. Except for intangible assets with indefinite useful lives or that

are not yet available for use, each intangible asset is amortized by the straight-

line method over its estimated useful life. The estimated useful lives of major

intangible asset items are as follows:

Sales licenses:

8-17 years

Software:

3-8 years

The estimated useful lives used in calculating the amortization of sales licenses

are determined by considering the effective period of the patents and others.

The estimated useful lives and amortization method are reviewed at the end of

each reporting period, and any changes are treated as changes in accounting

estimates and applied prospectively.

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2 Internally Generated Intangible Assets (Research and Development Costs Internally Generated)

Costs arising from development (or from the development phase of an internal project) shall be recognized as an asset if, and only if, all of the following have been demonstrated:

- (i) the technical feasibility of completing the intangible asset so that it will be available for use or sale
- (ii) the intention to complete the intangible asset and use or sell it
- (iii) the ability to use or sell the intangible asset
- (iv) how the intangible asset will generate probable future economic benefits
- (v) the availability of adequate technical, financial, and other resources to complete the development and to use or sell the intangible asset
- (vi) the ability to measure reliably the expenditure attributable to the intangible asset during its development

Due to the risks and uncertainties related to the approval and development activity of pharmaceutical drugs, the Group determines that the recognition criteria for capitalization as intangible assets are considered not to have been met unless it obtains marketing approval from the relevant regulatory authorities. Internally generated development expenses arising before marketing approval has been obtained are expensed under "Research and development costs" as incurred.

### ③ Impairment of Intangible Assets

For intangible assets, the Group determines whether there is any indication of impairment on each asset at the end of each reporting period. If any indication of impairment exists, each asset is tested for impairment. In addition, intangible assets with indefinite useful lives or intangible assets not yet available for use are tested for impairment at a certain time each fiscal year, regardless of whether there is any indication of impairment.

Impairment tests are performed by calculating the recoverable amount of each intangible asset and comparing the recoverable amount with its carrying amount. In cases where a recoverable amount of an individual asset cannot be estimated, the recoverable amount of the cash-generating unit to which the asset belongs is estimated.

The recoverable amount of an asset or a cash-generating unit is measured at the higher of its fair value less costs to sell or its value in use. The value in use is computed by discounting the estimated future cash flows to the present value. The value in use is calculated by using management assumptions such as forecasted sales quantities and discount rate.

The discount rate used is a pre-tax rate that reflects the time value of money and the risks inherent to the asset using unadjusted estimates of future cash flows.

### (9) Right-of-use Assets

For leases as a lessee, the Group measures right-of-use assets at cost and lease liabilities at the present value of the lease payments that are not paid at the commencement date of the lease.

Right-of-use assets are depreciated by using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Lease payments are allocated to finance costs and repayments of lease liabilities based on the effective interest method. The finance costs are recognized in the consolidated statement of income.

However, the Group has elected not to recognize right-of-use assets and lease liabilities for leases of intangible assets, leases for which the underlying asset is of low value ("low-value leases"), and short-term leases within 12 months. Lease payments associated with low-value leases and short-term leases are recognized as an expense on either a straight-line basis over the lease term or another systematic basis.

#### (10) Employee Benefits

The Group participates in both defined benefit and defined contribution plans as employee retirement benefit plans.

#### (1) Defined Benefit Plans

For the Group's defined benefit plans, the cost of providing retirement benefits is measured by the projected unit credit method, with actuarial valuations being carried out at the end of each reporting period. Remeasurements comprising actuarial gains and losses, the effect of any changes in the asset ceiling, and the return on plan assets (excluding net interest) are recognized through other comprehensive income in the period in which they are incurred and immediately reflected in the consolidated statement of financial position. Remeasurements recognized in other comprehensive income are immediately reclassified to retained earnings and will not be reclassified to profit or loss. Past service costs are recognized in profit or loss in the period in which revisions to the plans occurred. Net interest is calculated by applying the discount rate at the beginning of the reporting period to the net defined benefit liability or asset and presented as "finance income" or "finance costs." Defined benefit expenses are classified into the following components:

- Service costs (current service costs, past service costs, and others)
- Net interest expense or income
- · Remeasurements

The retirement benefit assets or liabilities recognized in the consolidated statement of financial position represent the actual surplus or deficit in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of available future economic benefits in the form of refunds from the plan or reductions in future contributions to the plan.

#### (2) Defined Contribution Plans

Contributions paid for defined contribution plans are expensed in the period in which the employees provide the related service.

#### (11) Provisions

The Group recognizes provisions when it has a present obligation (legal or constructive) as a result of a past event, it is probable that it will be required to settle the obligation, and a reliable estimate can be made.

Where the time value of money is material, a provision is measured at the present value of estimated expenditures required to settle the obligation. The present value is computed using a pretax discount rate that reflects the time value of money and the risks inherent to the liabilities.

#### (12) Revenue

Revenue, excluding interest and dividend income, etc., is recognized by applying the following five steps:

- Step 1: Identify the contract with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognize revenue when (or as) the entity satisfies a performance obligation

#### (1) Sale of Merchandise

For the sale of merchandise, revenue is recognized at the point when it is delivered since material risks and economic value associated with ownership of the merchandise are transferred to customers at the time of its delivery, and customers acquire control over it, and thereby, the Group's performance obligations are considered to be satisfied.

The revenue arising from sale of merchandise is calculated by deducting the amount of rebates and discounts based on the number and amount of sales from the consideration in the sales contract, and the consideration to be refunded to customers and the amounts to be collected on behalf of third parties are recognized as a refund liability. The most likely amount method based on contractual conditions and past results is used to estimate rebates, etc. Revenue is recognized only to the extent that it is highly probable that there will not be a significant reversal of revenue previously recognized.

Consideration related to sale of merchandise is mainly received within one year from the delivery of merchandise to customers. This does not include significant financing components.

### ② Royalty Revenue, etc.

Royalty revenue is consideration for license contracts, etc., calculated on the basis of revenue, etc., of the other parties in the contract, and it is recognized as revenue according to the sales of the other parties in the contract.

License revenue is up-front payment and milestone revenue received under license contracts, etc., related to development or rights to develop or sell products, etc., executed between the Group and third parties. For license contracts, etc., performance obligations under the contract are considered to be satisfied at the time of granting development or selling rights, etc., for up-front payment and milestone revenue, and at this point, the up-front payment and milestone revenue are recognized as revenue. When performance obligations are satisfied over a certain period of time, the consideration is recognized as contract liabilities, and up-front payment and milestone revenue are recognized as revenue over a certain period of time, such as the estimated development period according to the method of measuring the degree of progress regarding satisfaction of the performance obligations determined for each individual contract.

Milestone revenue is recognized as revenue, considering the probability that there will be a significant reversal of revenue previously recognized, from the time that milestones specified in the contract are achieved.

In cases where transactions for royalty revenue, etc. include significant financing components, revenue is measured at present value based on the effective interest rate. However, in cases where the revenue is expected to be received within one year from the vesting under the contract, adjustments for significant financing components are not made.

#### (13) Income Taxes

Income tax expense represents the sum of current tax expense and deferred tax expense.

Current tax expense is measured at the expected amount of a refund or payment of taxes from/to the taxation authorities. The Group's income taxes are calculated using tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period. Current tax expense is recognized as an expense, except for the taxes attributable to items recognized directly either in other comprehensive income or equity.

Deferred tax expense is calculated based on temporary differences between the carrying amounts of assets and liabilities for accounting purposes and their tax basis as of the closing date. Deferred income tax assets are recognized to the extent it is probable that taxable profits will be available against which the deductible temporary differences and the carryforward of unused tax credits and tax losses can be utilized. Deferred tax liabilities are principally recognized for all taxable temporary differences.

Deferred tax assets or deferred tax liabilities are not recognized for the following temporary differences:

- Deductible temporary differences associated with investments in subsidiaries and associates where it is probable that the temporary differences will not reverse in the foreseeable future or it is not probable that taxable profits will be available against which the temporary differences can be used.
- Taxable temporary differences associated with investments in subsidiaries and associates where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.
- There are temporary differences arising from the initial recognition of assets and liabilities which occur through transactions that affect neither accounting profit

nor taxable profit for tax purposes and does not give rise to equal taxable and deductible temporary differences, except for business combinations.

Furthermore, the Group has applied the exceptions to recognition and disclosure about deferred tax assets and deferred tax liabilities for income taxes arising from tax systems enacted or substantively enacted to implement the Pillar Two model rules published by the Organization for Economic Cooperation and Development (OECD).

Deferred tax assets and deferred tax liabilities are calculated using tax rates that are estimated for the year in which these assets are realized or these liabilities are settled, based on tax rates that have been enacted or substantively enacted by the closing date.

In addition, the Company and some subsidiaries in Japan have applied the Japanese Group Relief System.

#### (14) Treasury Shares

Treasury shares are recognized at cost and deducted from equity. Neither gain nor loss is recognized on the purchase, sale, or retirement of the treasury shares. Any difference between the carrying amount and proceeds on sales is treated as capital reserve.

#### (15) Earnings per Share

Basic earnings per share are calculated by dividing profit and loss for the year attributable to owners of the Company by the weighted-average number of ordinary shares outstanding during the year, adjusted by the number of treasury shares for the period. Diluted earnings per share are calculated by adjusting the effects of all dilutive potential ordinary shares.

### (16) Share-based Payments

### 1. Restricted Stock-based Remuneration

The Company has a Restricted Stock-based Remuneration as an incentive plan for the Eligible Board of Directors and its corporate officers (hereinafter referred to as the "Eligible Board of Directors, etc") in the form of the Tenure-based Restricted Stock-based Remuneration and the Performance-linked Restricted Stock-based

#### Remuneration.

1) Tenure-based Restricted Stock-based Remuneration

Remuneration under the Tenure-based Restricted Stock-based Remuneration is measured by reference to the fair value of the ordinary shares of the Company to be granted, and recognized as expenses over the vesting period of the remuneration with an equal amount recognized as increases in equity.

#### 2) Performance-Linked Restricted Stock-based Remuneration

The portion of the Performance-linked Restricted Stock-based Remuneration that is a cash-settled share-based payment transaction is recognized as expenses over the vesting period and the same amount is recognized as increases in liability. The portion of the remuneration that constitutes an equity-settled share-based payment transaction is measured by reference to the fair value of the ordinary share of the Company to be granted, and recognized as expenses over the vesting period with equal amount recognized as increases in equity.

### 4. Significant Accounting Estimates and Critical Judgment Involving Estimations

The Group's consolidated financial statements include management estimates and assumptions for measurements of income and expense, and assets and liabilities. These estimates and assumptions are based on management's best judgment along with historical experience and other various factors that are believed to be reasonable under the circumstances as of the closing date. However, there is a possibility that these estimates and assumptions may differ from actual results in the future due to their nature.

The estimates and underlying assumptions are continually reevaluated by management. The effects of revisions to the accounting estimates and assumptions are recognized in the period of the revision and future periods.

The information related to the judgments and estimates made in the process of applying accounting policies and accounting estimates and assumptions that have a significant effect on the amounts recognized in the Group's consolidated financial statements is as follows:

- (1) Impairment of intangible assets (patents and licences, etc.) (Note 3(8)③, Note 14)
  - ① Amounts recorded in the consolidated financial statement for the fiscal years ended March 31, 2023 and 2024 are as follows:

	Millions of Yen		Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Intangible assets (patents and licences, etc.)	¥ 61,449	¥ 49,746	\$ 329,443

② Information on significant accounting estimates for the identified item:

For intangible assets, the Group determines whether there is any indication of impairment on each asset at the end of each reporting period. If any indication of impairment exists, each asset is tested for impairment. In addition, intangible assets with indefinite useful life or intangible assets not yet available for use are tested for impairment at a certain time each fiscal year, regardless of whether there is any indication of impairment.

Impairment tests are performed by calculating the recoverable amount of each intangible asset and comparing the recoverable amount with its carrying amount. In cases where a recoverable amount of an individual asset cannot be estimated, the recoverable amount of the cash-generating unit to which the asset belongs is estimated.

The recoverable amount of an asset or a cash-generating unit is measured at the higher of its fair value less costs to sell or its value in use. The value in use is computed by discounting the estimated future cash flows to the present value. The value in use is calculated by using management assumptions such as forecasted sales quantities and discount rate.

The discount rate used is a pretax rate that reflects the time value of money and the risks inherent to the asset using unadjusted estimates of future cash flows.

There is a possibility that future events could change the assumptions used in the impairment test and therefore affect the Group's future financial performance.

- (2) Recoverability of deferred tax assets (Note 3(13), 16)
  - ① Amounts recorded in the consolidated financial statement for the fiscal years ended March 31, 2023 and 2024 are as follows:

			Thousands of
	Millions of Yen		U.S. Dollars
	For the year ended	For the year ended	For the year ended
	March 31, 2023	March 31, 2024	March 31, 2024
Deferred tax assets	¥ 35,604	¥ 40,863	\$ 270,614

② Information on significant accounting estimates for the identified item:

Regarding tax effects of temporary differences between the carrying amounts of assets and liabilities for accounting purposes and their tax basis, the Group recognizes deferred tax assets using the effective statutory tax rate applied to the temporary differences to the extent that the Group expects that taxable profit will be available against which the deferred tax assets can be recovered. The Group determines the possibility of taxable income based on reasonable estimates of the timing and amount of future taxable income that will be

(3) Actuarial assumptions of defined benefit obligations (Note 3(10), 22)

generated based on business plans, etc.

① Amounts recorded in the consolidated financial statement for the fiscal year ended March 31, 2024 are as follows:

	Millions of Yen		Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Retirement benefit liabilities	¥ 3,350	¥ 3,294	\$ 21,812

2 Information on significant accounting estimates for the identified item: The Group has several retirement benefit plans, including defined benefit plans.

The present value of the defined benefit obligation and related service costs are calculated based on actuarial assumptions. Actuarial assumptions

involve estimates and judgments about variables such as discount rates and net interest.

The Group has received advice from external pension actuaries with respect to the appropriateness of the actuarial assumptions including these variables. While actuarial assumptions are based on management's best estimates and judgment, they might be affected by the consequences of future uncertain economic conditions. If they need to be revised, the changes could significantly impact the amounts recognized in the consolidated financial statements.

#### 5. Standards and Interpretations Issued but Not Yet Applied

The Group has not elected early application of new or revised standards and interpretations that have been issued before the approval date disclosed in "37. Approval of Consolidated Financial Statements" on March 31, 2024. New or revised standards and interpretations that have been issued before the approval of consolidated financial statements and may affect the Group are as follows:

IFRS Accounting		Mandatory application	To be applied	Subject of new standard /
Standards		(from the year beginning)	by the Group	amendment
IFRS 18	Presentation	January 1, 2027	Fiscal year	· Improvement of comparability of
	and		ending March	income statements
	Disclosure		31, 2028	· Improvement of transparency of
	in Financial			management-defined performance
	Statements			measures (MPMs)
				· More useful grouping of
				information in financial statements

The impact of the application of IFRS 18 on the Group's consolidated financial statements is under consideration.

#### 6. Segment Information

#### (1) Reportable Segments

Based on the Group's corporate philosophy, "Dedicated to the Fight against Disease and Pain," in order to fulfill medical needs that have not yet been met, the Group is dedicated to developing innovative new pharmaceutical drugs for patients and focuses its operating resources on a single segment of the pharmaceutical business (research and development, purchasing, manufacturing, and sales). Accordingly, segment information is omitted herein.

#### (2) Details of Revenue

Details of revenue are as follows:

	Million	Thousands of U.S. Dollars	
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Revenue of goods and products	¥ 295,045	¥ 316,979	\$ 2,099,199
Royalty and others	152,141	185,693	1,229,757
Total	¥ 447,187	¥ 502,672	\$ 3,328,956

#### (3) Revenue by Geographic Area

Details of revenue by geographic area are as follows:

	Million	Thousands of U.S. Dollars		
	For the year ended March 31, 2023 March 31, 202		For the year ended March 31, 2024	
Japan	¥ 288,155	¥ 308,229	\$ 2,041,248	
Americas	142,791	158,933	1,052,534	
Europe	4,616	21,926	145,207	
Asia	11,625	13,585	89,967	
Total	¥ 447,187	¥ 502,672	\$ 3,328,956	

Note: Revenue by geographic area is presented on the basis of the location of customers.

# (4) Major Customers

Details of revenue from major customers are as follows:

·	Million	Thousands of U.S. Dollars	
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Bristol-Myers Squibb Company and the group	¥ 100,176	¥ 108,082	\$ 715,776
MEDIPAL HOLDINGS CORPORATION and the group	¥ 68,436	¥ 72,714	\$ 481,552
SUZUKEN CO., LTD. and the group	¥ 58,693	¥ 65,218	\$ 431,909
Merck & Co., Inc. and the group	¥ 45,176	¥ 53,038	\$ 351,248
Alfresa Holdings Corporation and the group	¥ 46,423	¥ 50,451	\$ 334,111

# 7. Cash and Cash Equivalents

Details of cash and cash equivalents are as follows:

	Millions of Yen				Thousands of U.S. Dollars
	March 31, 2023		March 31, 2024		March 31, 2024
(Cash and cash equivalents)					
Cash and deposits	¥	96,135	¥	166,141	\$ 1,100,269
Cash and cash equivalents in the consolidated statement of financial					
position	¥	96,135	¥	166,141	\$ 1,100,269
Cash and cash equivalents in the consolidated statement of cash flows	¥	96,135	¥	166,141	\$ 1,100,269

#### 8. Trade and Other Receivables

Details of trade and other receivables are as follows:

	Millions of Yen			Thousands of U.S. Dollars		
	March 31, 2023		March 31, 2024		March 31, 2024	
Notes receivable	¥	755	¥	1,429	\$	9,462
Trade accounts receivable		108,364		129,012		854,386
Other accounts receivable		5,281		5,630		37,284
Allowance for doubtful accounts		(5)		(5)		(32)
Total	¥	114,396	¥	136,066	\$	901,101

Notes: 1. Credit risk management is described in "32. Financial Instruments."

2. Trade and other receivables with collection periods longer than 12 months were not included for the fiscal year ended March 31, 2023, whereas the amount was ¥11,003 million (\$72,866 thousand) for the fiscal year ended March 31, 2024.

#### 9. Marketable Securities and Investment Securities

#### (1) Details

Details of marketable securities and investment securities are as follows:

				Millions	of Yen			sands of Dollars
			March	31,	March	31,	Mar	ch 31,
	Classification		2023	3	2024	1	20	024
Marketable securities	Financial assets measured at amortized cost	Bonds	¥	20	¥	_	\$	_
	Total		¥	20	¥	_	\$	_
Investment	Financial assets measured at FVOCI Financial assets measured	Stock	¥ 11	9,707	¥ 11	4,160	\$	756,026
securities	at FVPL Financial assets measured	Other		3,441		6,767		44,815
	at amortized cost	Bonds		160		220		1,456
	Total		¥ 12	3,308	¥ 12	1,147	\$	802,296

Note: Stocks under the category of equity instruments are designated as financial assets measured at FVOCI because they are held to strengthen business relationships and for the purpose of increasing medium to long-term corporate value.

## (2) Major Holdings of Issues and Fair Value

Major holdings of issues and the fair value of the financial assets measured at FVOCI include the following:

For the fiscal year ended March 31, 2023

Description	Millions of Yen
DAIKIN INDUSTRIES, LTD.	¥ 20,119
NISSIN FOODS HOLDINGS CO., LTD.	11,936
Nissan Chemical Corporation	8,077
Yakult Honsha Co.,Ltd.	7,775
Santen Pharmaceutical Co., Ltd.	7,595
Astellas Pharma Inc.	6,235
T&D Holdings, Inc.	5,556
Kikkoman Corporation	4,833
Kurita Water Industries Ltd.	4,380
SHIMADZU CORPORATION	3,805

For the fiscal year ended March 31, 2024

•		Thousands of
Description	Millions of Yen	U.S. Dollars
DAIKIN INDUSTRIES, LTD.	¥ 12,090	\$ 80,067
Santen Pharmaceutical Co., Ltd.	9,533	63,133
NISSIN FOODS HOLDINGS CO., LTD.	7,749	51,318
Nissan Chemical Corporation	7,720	51,123
Kikkoman Corporation	7,059	46,747
T&D Holdings, Inc.	6,596	43,685
Astellas Pharma Inc.	5,442	36,042
Kurita Water Industries Ltd.	4,569	30,261
Yakult Honsha Co.,Ltd.	4,157	27,530
SHIMADZU CORPORATION	3,887	25,744

#### (3) Dividends Received

Dividends received from the financial assets measured at FVOCI are as follows:

	Million	Millions of Yen		
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024	
Stock held at year-end	¥ 2,243	¥ 2,164	\$14,332	
Stock disposed during the year	89	279	1,847	
Total	¥ 2,333	¥ 2,443	\$16,179	

#### (4) Financial Assets Measured at FVOCI Disposed During the Year

Fair value at the date of sale of financial assets measured at FVOCI that were disposed during the year and cumulative (pretax) gains or losses are as follows:

					Thous	ands of		
		Millions of Yen				U.S. Dollars		
	For the y	year ended	For the y	ear ended	For the year ended			
	March	March 31, 2023		March 31, 2024		March 31, 2024		
	Fair value	Cumulative	Fair value	Cumulative	Fair value	Cumulative		
	at the date	gains or	at the date	gains or	at the date	gains or		
	of sale	losses	of sale	losses	of sale	losses		
ock	¥ 7,804	¥ 3,628	¥ 17,669	¥ 11,970	\$ 117,012	\$ 79,273		

Stock

- Notes: 1. The Group sold the investments as a result of a reconsideration of its business relationships.
  - 2. Cumulative gains or losses (after tax) that the Group transferred from other components of equity to retained earnings are \(\xi\$2,535 million and \(\xi\$8,309 million (\\$55,024 thousand) for the years ended March 31, 2023 and 2024, respectively.

#### 10. Other Financial Assets

Details of other financial assets are as follows:

		Millions of Yen				Thousands of U.S. Dollars	
	Classification	March 3	31, 2023	March	31, 2024	March	31, 2024
(Current assets)							
Time deposits	Financial assets measured at						
	amortized cost	¥	68,134	¥	38,454	\$	254,660
	Total	¥	68,134	¥	38,454	\$	254,660
(Non-current asse	ets)						
Long-term time deposits	Financial assets measured at amortized cost	¥	190,000	¥	165,000	\$	1,092,715
Insurance reserve fund	Financial assets measured at FVPL		7,441		8,113		53,726
	Total	¥	197,441	¥	173,113	\$	1,146,441

#### 11. Other Assets

Details of other current assets and other non-current assets are as follows:

	Millions of Yen			Thousands of U.S. Dollars	
	March 3	1, 2023	March 31, 2024	March 31, 2024	
(Other current assets)					
Prepaid expenses	¥	10,465	¥ 14,699	\$ 97,342	
Advance payments		3,276	1,375	9,107	
Others		7,861	8,233	54,520	
Total	¥	21,602	¥ 24,306	¥ 160,969	
(Other non-current assets)					
Lease deposits	¥	820	¥ 802	\$ 5,313	
Long-term prepaid expenses		686	469	3,106	
Others		1,808	1,524	10,091	
Total	¥	3,314	¥ 2,795	\$ 18,510	

#### 12. Inventories

Details of inventories are as follows:

	Millions	Thousands of U.S. Dollars		
	March 31, 2023	March 31, 2024	March 31, 2024	
Merchandise and finished goods	¥ 22,276	¥ 24,953	\$ 165,251	
Work in process	3,742	5,667	37,530	
Raw materials and supplies	18,795	18,009	119,265	
Total	¥ 44,814	¥ 48,629	\$ 322,046	

Note: Inventories recognized as expenses for the years ended March 31, 2023 and 2024, amounted to \(\frac{4}{57},015\) million and \(\frac{4}{62},008\) million (\(\frac{4}{10},648\) thousand), respectively. In addition, the write-downs of inventories recognized as an expense for the years ended March 31, 2023 and 2024, were \(\frac{4}{5}\)588 million and \(\frac{4}{8}\)56 million (\(\frac{5}{671}\)1 thousand), respectively.

# 13. Property, Plant, and Equipment

### (1) Schedule of Movements

The movements in the cost, accumulated depreciation, accumulated impairment losses and carrying amount of property, plant, and equipment are as follows:

#### Cost

	Millions of Yen					
•		Buildings and	Machinery and	Tools, furniture, and	Construction in	
	Land	structures	vehicles	fixtures	progress	Total
Balance at						
April 1, 2022	¥ 31,168	¥ 120,175	¥ 30,263	¥ 29,313	¥ 2,001	¥ 212,919
Acquisition	538	4,428	129	2,320	422	7,837
Transfer	_	449	179	206	(833)	_
Sale or disposal	(294)	(1,365)	(296)	(1,495)	_	(3,450)
Exchange differences on translation of						
foreign operations	_	262	_	18	3	284
Other	(457)	(1,249)	_	(0)	(93)	(1,799)
Balance at						
March 31, 2023	¥ 30,955	¥ 122,700	¥ 30,274	¥ 30,361	¥ 1,500	¥ 215,790
Acquisition	159	3,419	470	1,528	819	6,396
Transfer	0	248	669	279	(1,197)	_
Sale or disposal	(216)	(1,764)	(576)	(1,473)	(38)	(4,067)
Exchange differences on translation of						
foreign operations	_	698	_	56	0	754
Other	_	_	_	_	(117)	(117)
Balance at						
March 31, 2024	¥ 30,899	¥125,301	¥ 30,836	¥ 30,751	¥ 968	¥218,756

- -				Tools,		
		Buildings and	Machinery and	furniture, and	Construction in	
<u>-</u>	Land	structures	vehicles	fixtures	progress	Total
Balance at						
March 31, 2023	\$ 205,003	\$ 812,583	\$ 200,489	\$ 201,067	\$ 9,934	\$ 1,429,075
Acquisition	1,055	22,645	3,113	10,121	5,424	42,358
Transfer	3	1,644	4,430	1,848	(7,925)	_
Sale or disposal	(1,434)	(11,681)	(3,817)	(9,755)	(250)	(26,936)
Exchange differences						
on translation of	_	4,621	_	370	2	4,992
foreign operations						
Other	_				(772)	(772)
Balance at						
March 31, 2024	\$ 204,627	\$ 829,811	\$ 204,215	\$ 203,651	\$ 6,413	\$ 1,448,717

# Accumulated depreciation and accumulated impairment losses

			Million	ns of Yen		
				Tools,		_
	Land	Buildings and structures	Machinery and vehicles	furniture, and fixtures	Construction in progress	Total
Balance at						
April 1, 2022	¥ (831)	¥ (62,819)	¥ (18,088)	¥ (19,049)	¥ —	¥(100,787)
Depreciation	(275)	(5,753)	(1,568)	(2,188)	_	(9,784)
Impairment losses	(35)	(461)	_	(1)	_	(498)
Sale or disposal	111	1,089	251	1,432	_	2,883
Exchange differences on translation of						
foreign operations	_	(46)	_	(7)	_	(54)
Other	35	834	_	_	_	870
Balance at						
March 31, 2023	¥ (996)	¥ (67,156)	¥ (19,405)	¥ (19,813)	¥ —	¥ (107,370)
Depreciation	(251)	(5,951)	(1,562)	(2,311)	_	(10,075)
Impairment losses	_	(6)	_	(8)	(38)	(51)
Sale or disposal	98	1,616	560	1,436	38	3,749
Exchange differences on translation of						
foreign operations	_	(224)	_	(33)	_	(257)
Other	_	_	_	_	_	_
Balance at	¥ (1,148)	¥ (71,721)	¥ (20,407)	¥ (20,729)	¥ -	¥ (114,004)
March 31, 2024	¥ (1,148)	¥ (71,721)		¥ (20,729)	¥ —	

	Thousands of U.S. Dollars					
	Land	Buildings and structures	Machinery and vehicles	Tools, furniture, and fixtures	Construction in progress	Total
Balance at						
March 31, 2023	\$ (6,594)	\$ (444,744)	\$ (128,510)	\$ (131,214)	\$ -	\$ (711,062)
Depreciation	(1,661)	(39,412)	(10,344)	(15,305)	_	(66,721)
Impairment losses	_	(39)	_	(51)	(250)	(339)
Sale or disposal	652	10,702	3,711	9,511	250	24,826
Exchange differences on translation of foreign operations	-	(1,483)	_	(216)	_	(1,699)
Other						_
Balance at March 31, 2024	\$ (7,603)	\$ (474,976)	\$ (135,143)	\$ (137,275)	\$ _	\$ (754,996)

#### Carrying amount

	Millions of Yen						
		Tools,					
	Land	Buildings and structures	Machinery and vehicles	furniture, and fixtures	Construction in progress	Total	
Balance at							
April 1, 2022	¥ 30,337	¥ 57,355	¥ 12,174	¥ 10,264	¥ 2,001	¥ 112,131	
Balance at							
March 31, 2023	29,960	55,544	10,869	10,548	1,500	108,420	
Balance at							
March 31, 2024	29,751	53,580	10,430	10,023	968	104,752	
		Thousands of U.S. Dollars					
				Tools,		_	
		Buildings and	Machinery and	furniture, and	Construction in		
	Land	structures	vehicles	fixtures	progress	Total	
Balance at					·		
March 31, 2024	\$ 197,024	\$ 354,836	\$ 69,072	\$ 66,376	\$ 6,413	\$ 693,721	

- Notes: 1. Depreciation of property, plant, and equipment is included in "Cost of sales", "Selling, general, and administrative expenses", and "Research and development costs" in the consolidated statement of income.
  - 2. The amounts of right-of-use assets are included in each item of property, plant, and equipment. The carrying amount of each right-of-use asset is described in "20. Leases."
  - 3. Commitments related to property, plant, and equipment purchases are described in "36. Commitments for Expenditure."

#### (2) Impairment Losses

Property, plant, and equipment are grouped into the smallest cash-generating unit(s) generating largely independent cash inflows.

The Group recognized impairment losses for property, plant, and equipment of ¥498 million and ¥51 million (\$339 thousand) for the years ended March 31, 2023 and 2024, respectively, which are included in "Other expenses" in the consolidated statement of income.

Impairment losses recognized for the years ended March 31, 2023 and 2024, represent reductions in the carrying amounts of assets to be disposed of and idle assets not expected to be used in the future to their recoverable amounts. The recoverable amounts were measured at fair value less costs to sell. The recoverable amounts of assets to be disposed of were considered to be zero.

# 14. Intangible Assets

### (1) Schedule of Movements

The movements in the cost, accumulated amortization, and accumulated impairment losses and carrying amount of intangible assets are as follows:

Cost

	Millions of Yen						
	Paten	its and					
	lice	nses	Software	Othe	rs	To	otal
Balance at April 1, 2022	¥	87,319	¥ 15,107	¥	1,370	¥	103,796
Acquisition		11,902	785		940		13,626
Transfer		_	933		(933)		_
Disposal		_	(1,375)		(6)		(1,381)
Exchange differences on							
translation of foreign operations		_	4		_		4
Other		<u> </u>	<u> </u>		(280)		(280)
Balance at March 31, 2023	¥	99,220	¥ 15,454	¥	1,090	¥	115,765
Acquisition		9,555	1,051		772		11,377
Transfer		_	625		(625)		_
Disposal		_	(1,154)		(113)		(1,266)
Exchange differences on							
translation of foreign operations		_	10		_		10
Other		_	_		(95)		(95)
Balance at March 31, 2024	¥	108,775	¥ 15,986	¥	1,029	Ž	£ 125,790

Thousands	of U.S. Dollars	

	Patents and licenses	Software	Others	Total
Balance at March 31, 2023	\$ 657,089	\$ 102,343	\$ 7,221	\$ 766,653
Acquisition	63,278	6,959	5,110	75,347
Transfer	_	4,140	(4,140)	_
Disposal	_	(7,641)	(746)	(8,387)
Exchange differences on translation of foreign operations	_	65	_	65
Other		<u> </u>	(631)	(631)
Balance at March 31, 2024	\$ 720,367	\$ 105,866	\$ 6,814	\$ 833,047

#### Accumulated amortization and accumulated impairment losses

Exchange differences on

Balance at March 31, 2024

Other

translation of foreign operations

_	Millions of Yen					
	Patents and			_		
	licenses	Software	Others	Total		
Balance at April 1, 2022	¥ (30,617)	¥ (8,051)	¥ (394)	¥ (39,062)		
Amortization	(6,155)	(1,510)	(1)	(7,667)		
Disposal	_	1,100	_	1,100		
Impairment losses	(1,000)	_	_	(1,000)		
Exchange differences on						
translation of foreign operations	_	(2)	_	(2)		
Other	<u> </u>			<u> </u>		
Balance at March 31, 2023	¥ (37,771)	¥ (8,464)	¥ (396)	¥ (46,631)		
Amortization	(6,424)	(1,640)	(1)	(8,065)		
Disposal	_	1,008	27	1,035		
Impairment losses	(14,834)	_	_	(14,834)		

#### Thousands of U.S. Dollars

Y (370)

(8)

¥ (68,502)

(8)

¥ (9,103)

	Patents and licenses	Software	Others	Total
Balance at March 31, 2023	\$ (250,141)	\$ (56,051)	\$ (2,622)	\$ (308,813)
Amortization	(42,545)	(10,858)	(9)	(53,412)
Disposal	_	6,675	181	6,856
Impairment losses	(98,238)	_	_	(98,238)
Exchange differences on translation of foreign operations	_	(51)	_	(51)
Other				
Balance at March 31, 2024	\$ (390,924)	\$ (60,284)	\$ (2,450)	\$ (453,659)

¥ (59,030)

#### Carrying amount

		Millions	of Yen	
	Patents and			
	licenses	Software	Others	Total
Balance at April 1, 2022	¥ 56,702	¥ 7,056	¥ 976	¥ 64,734
Balance at March 31, 2023	¥ 61,449	¥ 6,990	¥ 695	¥ 69,134
Balance at March 31, 2024	¥ 49,746	¥ 6,883	¥ 659	¥ 57,288
		Thousands of	U.S. Dollars	
	Patents and			
	licenses	Software	Others	Total
Balance at March 31, 2024	\$ 329,443	\$ 45,582	\$ 4,364	\$ 379,388

- Notes: 1. Amortization of intangible assets is included in "Cost of sales", "Selling, general, and administrative expenses", and "Research and development costs" in the consolidated statement of income.
  - 2. Among the intangible assets above, intangible assets that are still not available for use amounted to ¥17,191 million and ¥13,461 million (\$89,149 thousand) as of March 31, 2023 and 2024, respectively. These mainly consist of separately acquired in-process research and development costs recorded in "Patents and licenses," which are still in research and development phases, and accordingly, they are not in a condition for available for use until the phase where marketing approvals have been obtained from the related authorities and they are finally made into products.
  - 3. Commitments related to intangible asset purchases are described in "36. Commitments for Expenditure.

#### (2) Individually Significant Intangible Assets

#### ① Details and Carrying Amounts

Details of significant intangible assets and their carrying amounts are as follows:

		Millions	s of Yen	Thousands of U.S. Dollars
Item	Details	March 31, 2023	March 31, 2024	March 31, 2024
	In-process research and development costs			
Patents and licenses	acquired separately	¥ 16,876	¥ 13,176	\$ 87,257
	Sales licenses	44,573	36,570	242,186
	Total	¥ 61,449	¥ 49,746	\$ 329,443

Note: Major items of in-process research and development costs acquired separately and sales licenses consisting of lump-sum payments for introductions and milestone payments to licensors are as follows:

March 31, 2023

March 31, 2024

In-process research and	ONO-7912	ONO 7012/Maranalimah
development costs	(CPI-613)/Devimistat	ONO-7913/Magrolimab
acquired separately	ONO-7913/Magrolimab	ONO-2017/Cenobamate
	ONO-2017/Cenobamate	itolizumab
	RBN-2397	ONO-7018
	itolizumab	
	ONO-7018	
Sales licenses	FORXIGA	FORXIGA
	KYPROLIS	KYPROLIS
	PARSABIV	BRAFTOVI, MEKTOVI
	BRAFTOVI, MEKTOVI	CORALAN
	CORALAN	ONGENTYS
	ONGENTYS	
	ADLUMIZ	
	JOYCLU	

#### 2 Remaining Amortization Period

The average remaining amortization periods of significant intangible assets are as follows:

Item	Details	March 31, 2023	March 31, 2024
Patents and licenses	Sales licenses (years)	7.2	6.4

#### (3) Impairment Losses

For intangible assets, the Group determines whether there is any indication of impairment on each asset at the end of each reporting period. If any indication of impairment exists, each asset is tested for impairment. In addition, intangible assets with indefinite useful lives or intangible assets not yet available for use are tested for impairment at a certain time each fiscal year, regardless of whether there is any indication of impairment.

Impairment tests are performed by calculating the recoverable amount of each intangible asset and comparing the recoverable amount with its carrying amount. In cases where a recoverable amount of an individual asset cannot be estimated, the recoverable amount of the cash-generating unit to which the asset belongs is estimated.

The recoverable amount of an asset or a cash-generating unit is measured at the higher of its fair value less costs to sell or its value in use. The value in use is computed by discounting the estimated future cash flows to the present value. The value in use is calculated by using management assumptions such as forecasted sales quantities and discount rate.

The discount rate used is a pretax rate that reflects the time value of money and the risks inherent to the asset using unadjusted estimates of future cash flows.

The Group's discount rate used in calculating the value in use is calculated based on the weighted-average cost of capital, and the pre-tax discount rate is from 7.2% to 12.2% for the year ended March 31, 2023 and from 5.5% to 11.1% for the year ended March 31, 2024, respectively.

As a result of impairment testing, the Group recognized impairment losses of ¥1,000 million for sales licenses for the fiscal year ended March 31, 2023, and ¥11,134 million (\$24,503 thousand) for sales licenses (mainly Joyclu intra-articular injection and Parsabiv intravenous injection) and ¥3,700 million (\$73,735 thousand) for inprocess research and development costs for the fiscal year ended March 31, 2024, respectively. Impairment losses on sales licenses present reductions in the carrying amounts to the recoverable amounts due to decreased profitability, and the recoverable amounts are calculated based on value in use of the licenses. Impairment losses on in-process research and development costs are recognized due to the discontinuation of new drug development. Impairment losses on sales licenses are included in "Cost of sales" in the consolidated statement of income and impairment losses on in-process research and development costs are included in "Research and development costs", respectively.

#### 15. Investments in Associates

Aggregate financial information of equity-method investees is summarized as follows:

	Millions of Yen				ands of Dollars	
	-	vear ended 31, 2023	-	ear ended 31, 2024	•	vear ended 31, 2024
Profit (loss) from continuing operations attributable to the Group Other comprehensive income attributable to the Group	¥	4 2	¥	1 (4)	\$	5 (27)
Total comprehensive income attributable to the Group	¥	6	¥	(3)	\$	(23)

Note: There are no quoted stock prices available for associates.

#### 16. Income Taxes

### (1) Deferred Income Taxes

Amounts of deferred tax assets and deferred tax liabilities at each consolidated fiscal year end are as follows:

Millions	of Yen	Thousands of U.S. Dollars
March 31, 2023	March 31, 2024	March 31, 2024
¥ 35,604	¥ 40,863	\$ 270,614
983	1,013	6,710
¥ 34,622	¥ 39,850	\$ 263,904
	March 31, 2023 ¥ 35,604 983	¥ 35,604 ¥ 40,863 983 1,013

Details and movements of deferred tax assets and deferred tax liabilities by major sources are as follows:

# For the year ended March 31, 2023

1 of the year e	ilded Water 51,	2025	Millio	ons of Yen		
	Balance at March 31, 2022	Changes in Accounting Policies	Balance at April 1, 2022	Recognized in profit or loss	Recognized in other comprehensive income	Balance at March 31, 2023
Deferred tax assets Accrued bonuses	¥ 1,785	¥ —	¥ 1,785	¥ 46	¥ –	¥ 1,832
Accrued		1			1	1 1,032
enterprise tax	256	_	256	1,912	_	2,168
Expenses for research and development commissions						
and others	34,720	_	34,720	2,210	_	36,930
Investment securities	_	_	_	33	9	41
Property, plant,				33	,	71
and equipment	2,258	_	2,258	13	_	2,271
Intangible assets	324	_	324	383	_	707
Retirement benefit						
liabilities	2,871	_	2,871	71	50	2,992
Other accounts						
payable	3,471	_	3,471	2,887	<del>_</del>	6,359
Lease liabilities	<del>-</del> -	2,196	2,196	63	_	2,259
Others	7,540	(37)	7,503	2,173		9,677
Total	¥ 53,226	¥ 2,159	¥ 55,385	¥ 9,791	¥ 59	¥ 65,235
Deferred tax liabilities Property, plant,						
and equipment	¥ (4,248)	¥ –	¥ (4,248)	¥ 77	¥ —	¥ (4,171)
Intangible assets	(1,352)	_	(1,352)	613	-	(739)
Investment	(1,332)	_	(1,332)	013		(137)
securities	(23,561)		(23,561)	(25)	88	(23,498)
Right-of-use assets	_	(2,159)	(2,159)	(45)	_	(2,204)
Others				(1)	_	(1)
Total	¥ (29,161)	¥ (2,159)	¥ (31,320)	¥ 619	¥ 88	¥ (30,613)
Net	¥ 24,064	¥ –	¥ 24,064	¥ 10,410	¥ 147	¥ 34,622

# For the year ended March 31, 2024

•	Millions of Yen			
	Balance at April 1, 2023	Recognized in profit or loss	Recognized in other comprehensive income	Balance at March 31, 2024
Deferred tax assets	April 1, 2023	profit of loss	Income	March 51, 2024
Accrued bonuses	¥ 1,832	¥ 179	¥ –	¥ 2,010
Accrued enterprise tax	2,168	(639)	_	1,529
Expenses for research and development commissions and others	36,930	2,553	_	39,483
Investment securities	41	0	(7)	35
Property, plant, and equipment	2,271	(156)		2,115
Intangible assets	707	4,373	_	5,079
Retirement benefit liabilities	2,992	(8)	(10)	2,973
Other accounts payable	6,359	(2,290)	_	4,068
Lease liabilities	2,259	(114)	_	2,145
Others	9,677	266	177	10,120
Total	¥ 65,235	¥ 4,163	¥ 160	¥ 69,557
Deferred tax liabilities				
Property, plant, and equipment	¥ (4,171)	¥ (95)	¥ –	¥ (4,266)
Intangible assets	(739)	735	_	(4)
Investment securities	(23,498)	14	98	(23,386)
Right-of-use assets	(2,204)	153	_	(2,052)
Others	(1)	1	_	_
Total	¥ (30,613)	¥ 808	¥ 98	¥ (29,708)
Net	¥ 34,622	¥ 4,971	¥ 257	¥ 39,850

	Thousands of U.S. Dollars				
	Balance at April 1, 2023	Recognized in profit or loss	Recognized in other comprehensive income	Balance at March 31, 2024	
Deferred tax assets					
Accrued bonuses	\$ 12,130	\$ 1,182	\$ -	\$ 13,312	
Accrued enterprise tax	14,360	(4,232)	=	10,128	
Expenses for research and development					
commissions and others	244,570	16,905	=	261,475	
Investment securities	273	3	(48)	229	
Property, plant, and equipment	15,041	(1,033)	=	14,008	
Intangible assets	4,681	28,958	=	33,639	
Retirement benefit liabilities	19,812	(53)	(68)	19,691	
Other accounts payable	42,110	(15,168)	=	26,942	
Lease liabilities	14,959	(755)	_	14,204	
Others	64,084	1,761	1,173	67,017	
Total	\$ 432,020	\$ 27,569	\$ 1,057	\$ 460,645	
Deferred tax liabilities					
Property, plant, and equipment	\$ (27,621)	\$ (632)	\$ -	\$ (28,253)	
Intangible assets	(4,894)	4,870	_	(24)	
Investment securities	(155,615)	92	646	(154,877)	
Right-of-use assets	(14,597)	1,010	_	(13,587)	
Others	(9)	9			
Total	\$ (202,736)	\$ 5,349	\$ 646	\$ (196,741)	
Net	\$ 229,283	\$ 32,917	\$ 1,703	\$ 263,904	

- Notes: 1. The differences between deferred tax expense and the amount recognized in profit or loss are exchange differences on translation of foreign operations and others.
  - 2. The effective statutory tax rate used to calculate deferred tax assets and deferred tax liabilities as of March 31, 2023 and 2024 in Japan is 30.6%.
  - 3. Taxable temporary differences associated with investments in subsidiaries, for which deferred tax liabilities were not recognized, amounted to ¥7,580 million and ¥11,099 million (\$73,500 thousand) as of March 31, 2023 and 2024, respectively. This is because the Group is able to control the timing of the reversal of the temporary differences, and it is certain that the temporary differences will not reverse in the foreseeable future.
  - 4. As described in "Note 2, Basis of Preparation (4) Changes in Accounting Policies", the Group has applied IAS 12 "Income Taxes" (revised May 2021) from the year ended March 31, 2024. This change in accounting policy has been applied retrospectively to related accounts for the year ended March 31, 2023.

The amount of deductible temporary differences, and unused tax losses for which no deferred tax assets is recognized in the statement of financial position is as follows. Deductible temporary differences and unused tax losses are on a tax basis.

	Million	s of Yen	Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Deductible temporary differences	¥ —	¥ 18	\$ 118
Unused tax losses *	_	412	2,730
Total	¥ -	¥ 430	\$ 2,848

\*Note: The scheduled expiration of unused tax losses for which no deferred tax assets is recognized is as follows;

	Million	s of Yen	Thousands of U.S. Dollars	
	For the year ended March 31, 2023	· · · · · · · · · · · · · · · · · · ·		
First year	¥ —	¥ -	<u> </u>	
Second year	_	_	_	
Third year	_	_	_	
Fourth year	_	_	_	
Fifth year	_	412	2,730	
No expiration date	_	_	_	
Total	¥ –	¥ 412	\$ 2,730	

#### (2) Income Tax Expense

Details of income tax expense are as follows:

	Million	s of Yen	Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Current tax expense	¥ 41,020	¥ 40,447	\$ 267,862
Deferred tax expense	(10,401)	(4,753)	(31,477)
Total	¥ 30,619	¥ 35,694	\$ 236,385

- Notes: 1. The Group is subject to corporate tax, inhabitant tax, and enterprise tax in Japan, which in the aggregate resulted in an applicable tax rate for current tax expense of 30.6% for the years ended March 31, 2023 and 2024. Overseas subsidiaries use the income tax rates of the countries in which they are located.
  - 2. The Group is assessing exposure to corporate income taxes arising from enacted or substantively enacted tax systems in order to implement the Pillar Two Model

Rules published by the Organization for Economic Co-operation and Development (OECD). The exposure to Pillar Two income taxes is immaterial.

#### (3) Reconciliation of Applicable Tax Rates and Average Actual Tax Rates

Details of the differences between the applicable tax rates and average actual tax rates are as follows:

	For the year ended March 31, 2023	For the year ended March 31, 2024
Applicable tax rates	30.6%	30.6%
Permanent non-deductible items	0.4	0.1
Non-taxable dividends	(0.1)	(0.1)
Tax credit for research and development, etc.	(10.2)	(10.0)
Effect of assessment of recoverability of		
deferred tax assets	_	0.3
Others	0.6	0.9
Average actual tax rates	21.3%	21.8%

Note: The applicable tax rates used to reconcile the applicable tax rates and average actual tax rates are the Company's effective statutory tax rates.

#### 17. Trade and Other Payables

Details of trade and other payables are as follows:

	Million	es of Yen	Thousands of U.S. Dollars
	March 31, 2023	March 31, 2024	March 31, 2024
Notes payable	¥ 461	¥ 501	\$ 3,317
Trade accounts payable	7,572	10,240	67,817
Other accounts payable	54,573	44,499	294,696
Refund liabilities	4,188	5,450	36,094
Total	¥ 66,794	¥ 60,691	\$ 401,925

#### 18. Other Financial Liabilities

Details of other financial liabilities are as follows:

	Million	Thousands of U.S. Dollars	
	March 31, 2023	March 31, 2024	March 31, 2024
Current liabilities			
Dividends payable	¥ 134	¥ 134	\$ 887
Deposits received	362	551	3,649
Other	166	1,588	10,516
Total	¥ 661	¥ 2,273	\$15,052
Non-current liabilities			
Other	¥ 0	¥ 0	\$ 2
Total	¥ 0	¥ 0	\$ 2

# 19. Assets Pledged as Collateral

Assets pledged as collateral are as follows:

			Thousands of
	Million	s of Yen	U.S. Dollars
	March 31, 2023	March 31, 2024	March 31, 2024
Other current assets	¥ 6,500	¥ 7,500	\$ 49,669

Note: These were pledged as collateral for the deferred payment arrangements of customs duties and consumption taxes related to import transactions based on the Customs Act of Japan and the Consumption Tax Act of Japan.

#### 20. Leases

#### (1) Right-of-use assets

Right-of-use assets are included in "Property, plant, and equipment" in the consolidated statement of financial position.

The main areas of leases that the Group has entered into are for offices, parking lots, and cars. Certain lease contracts include renewal options. The lease contracts do not include purchase options, variable lease payments, or escalation clauses. There are no restrictions, such as additional borrowings and additional lease contracts, in the contracts.

Information on leases that the Group has entered into as a lessee is as follows:

Millions of Yer	M111	ions	ot	Yen
-----------------	------	------	----	-----

		5.11.1		Tools,	_
	Land	Buildings and structures	Machinery and vehicles	furniture, and fixtures	Total
D.I.	Land	structures	venicles	Tixtures	Total
Balance at					
April 1, 2022	¥ 1,510	¥ 5,762	¥ 1,158	¥ 52	¥ 8,482
Acquisition	177	3,165	_	1	3,343
Depreciation	(267)	(2,068)	(403)	(24)	(2,762)
Other	(183)	(65)	(44)	0	(292)
Balance at					
March 31, 2023	¥ 1,237	¥ 6,794	¥ 711	¥ 30	¥ 8,772
Acquisition	154	1,880	248	0	2,282
Depreciation	(241)	(2,246)	(378)	(24)	(2,889)
Other	(118)	276	(6)	0	153
Balance at					
March 31, 2024	¥ 1,032	¥ 6,704	¥ 576	¥ 6	¥ 8,317

#### Thousands of U.S. Dollars

				Tools,	
	Land	Buildings and structures	Machinery and vehicles	furniture, and fixtures	Total
Balance at					
March 31, 2023	\$ 8,193	\$ 44,996	\$ 4,709	\$ 196	\$ 58,094
Acquisition	1,019	12,448	1,645	1	15,113
Depreciation	(1,594)	(14,874)	(2,505)	(162)	(19,135)
Other	(781)	1,827	(37)	2	1,010
Balance at March 31, 2024	\$ 6,836	\$ 44,397	\$ 3,812	\$ 37	\$ 55,082

#### (2) Lease liabilities

The maturity analysis of lease liabilities of the Group is described in "32. Financial Instruments (4) Liquidity Risk Management."

#### (3) Profit or loss related to right-of-use assets

The amount recognized in profit or loss is as follows:

			Thousands of	
	Million	s of Yen	U.S. Dollars	
	For the year ended	For the year ended	For the year ended	
	March 31, 2023	March 31, 2024	March 31, 2024	
Depreciation for right-of-use assets	¥ 2.762	¥ 2.889	\$ 19.135	
rigin-or-use assets	2,702		Ţ 17,133	

Note: The interest expenses on lease liabilities are described in "29. Finance Income and Finance Costs."

### (4) Amount recognized in the consolidated statement of cash flows

The amount recognized in the consolidated statement of cash flows is as follows:

			Thousands of
	Million	s of Yen	U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Total cash outflow for leases	¥ 4,014	¥ 3,980	\$ 26,356

#### 21. Other Liabilities

Details of other current liabilities and other non-current liabilities are as follows:

		Million	s of Yen		Thousar U.S. Do	
	March 3	31, 2023	March 31	1, 2024	March 31	, 2024
Other current liabilities		<u> </u>				
Accrued consumption taxes	¥	6,321	¥	2,425	\$	16,057
Accrued salary and bonus		6,483		7,354		48,702
Accrued compensated vacation		3,500		4,171		27,621
Accrued expenses		1,743		1,968		13,035
Others		362		339		2,248
Total	¥	18,409	¥	16,257	\$	107,663
Other non-current liabilities Compensated long-service						
benefit obligations	¥	534	¥	532	\$	3,524
Others		151		48		318
Total	¥	684	¥	580	\$	3,841

#### 22. Retirement Benefits

The Group has defined benefit corporate pension plans and lump-sum payment plans for its defined benefit schemes. Effective October 1, 2004, the Company introduced a new defined benefit corporate pension plan combining the defined benefit corporate pension plan (formerly additional pensions under employees' pension fund plan) and a tax-qualified pension plan, and granted employees the option to select a defined contribution plan for certain lump-sum payment plans. In addition, the Company has set up a retirement benefit trust in order to supplement funding deficits in benefit obligations.

Further, four overseas subsidiaries have defined contribution plans. Two domestic subsidiaries participate in corporate pension fund plans (multiemployer pension plans) in addition to lump-sum payment plans.

The Group calculates the present value of defined benefit obligations and related service costs based on actuarial assumptions. The actuarial assumptions require estimates and judgments on variables, such as discount rates and net interest, etc. With advice obtained from external pension actuaries with respect to the appropriateness of the actuarial assumptions including the variables, the actuarial assumptions are determined based on the best estimates and judgments made by management; however, changes in uncertain future economic conditions may have a material impact on the future performance of the Group.

### (1) Defined Benefit Plans

### ① Defined Benefit Plan Liabilities and Assets

Details of defined benefit plan liabilities and assets in the consolidated statement of financial position are as follows:

	Millions of Yen			Thousands of U.S. Dollars		
	March 31, 2023		March 31, 2024		March 3	31, 2024
Funded type						
Defined benefit obligations	¥	47,964	¥	46,462	\$	307,693
Fair value of plan assets (including						
retirement benefit trust)	(	49,998)		(52,909)		(350,388)
Effect of asset ceiling		4,580		8,938		59,192
Subtotal		2,546		2,491		16,497
Unfunded type						
Defined benefit obligations		804		803		5,316
Subtotal		804		803		5,316
Net defined benefit liabilities (assets)	¥	3,350	¥	3,294	\$	21,812
Retirement benefit liabilities stated in the consolidated statement of						
financial position	¥	3,350	¥	3,294	\$	21,812

### ② Obligations under Defined Benefit Plans

Movements in the defined benefit obligations are as follows:

		Million	Thousands of U.S. Dollars			
	For the year ended March 31, 2023			For the year ended March 31, 2024		ear ended 31, 2024
Opening balance of defined benefit obligations	¥	51,450	¥	48,768	\$	322,968
Service cost		2,323		2,171		14,381
Interest expense		460		659		4,366
Remeasurements						
Actuarial losses (gains) due to changes in						
financial assumptions		(3,682)		(2,805)		(18,573)
Others		49		472		3,126
Benefits paid		(1,831)		(2,002)		(13,259)
Closing balance of defined benefit obligations	¥	48,768	¥	47,264	\$	313,009

- Notes: 1. The weighted-average payment years for the defined benefit obligations were 14.8 years and 14.0 years as of March 31, 2023 and 2024, respectively.
  - 2. Remeasurements of defined benefit plans are the differences between the actuarial assumptions used for the calculation of "Defined benefit liabilities" and actual amount, and the impact of changes in actuarial assumptions.

#### ③ Plan Assets

Movements in the fair value of plan assets are as follows:

		Thousands of U.S. Dollars		
	For the ye	ear ended 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Opening balance of fair value of plan assets	¥	49,429	¥ 49,998	\$ 331,115
Interest income		453	692	4,580
Remeasurements				
Return on plan assets		(151)	1,994	13,208
Contributions from employers		1,675	1,703	11,279
Benefits paid		(1,408)	(1,479)	(9,794)
Closing balance of fair value of plan assets	¥	49,998	¥ 52,909	\$ 350,388

Note: The Group expects to make contributions of \(\xi\$1,710 million (\xi\$11,323 thousand) to the defined benefit corporate pension plans in the following consolidated fiscal year.

The fair value of plan assets classified by nature of assets and risks is as follows:

	Millions of Yen						Thousands of U.S. Dollars		
	N	March 31, 20	023	M	farch 31, 20	24		March 31, 2024	
	Assets with active market prices	Assets without active market prices	Total	Assets with active market prices	Assets without active market prices	Total	Assets with active market prices	Assets without active market prices	Total
Equity instruments				<u> </u>					
Domestic equity instruments	¥ 3,310	¥ -	¥ 3,310	¥ 3,963	¥ —	¥ 3,963	\$ 26,246	\$ —	\$ 26,246
Overseas equity instruments	2,905		2,905	3,719		3,719	24,627		24,627
Debt instruments									
Domestic debt instruments	_	2,721	2,721	_	3,872	3,872	_	25,646	25,646
Overseas debt instruments		1,614	1,614		1,736	1,736		11,494	11,494
Life insurance general accounts		32,207	32,207		32,677	32,677		216,407	216,407
Others		7,242	7,242		6,941	6,941		45,968	45,968
Total	¥ 6,215	¥43,784	¥ 49,998	¥ 7,682	¥ 45,227	¥ 52,909	\$ 50,873	\$ 299,515	\$ 350,388

The Group's operating policy for plan assets is as follows:

The Group's basic policy for plan asset management aims to secure necessary long-term returns within a tolerable risk level in order to ensure future payment of pension benefits and lump-sum payments stipulated in the terms of defined benefit corporate pension plans.

A target rate of return is set aiming to exceed the rate of return necessary for maintaining sound operations of the defined benefit corporate pension plans over the future, specifically higher than the expected rate of return for pension financing.

In order to meet this return target, the asset portfolio is verified by both the Company and the investment management institutions to be in conformity with the basic policy. In addition, the composition of the asset portfolio is reviewed as necessary.

The basic policy is subject to change in accordance with changes in the Group's status and systems or operating environment surrounding the Group.

#### 4 Effect of Asset Ceiling

When the defined benefit plan has a surplus, the defined benefit asset is limited to the asset ceiling, which is the present value of future economic benefits available in the form of refunds from the defined benefit plan or reductions in future contributions to the plan.

Movements in the effect of the asset ceiling are as follows.

		Million	Thousands of U.S. Dollars			
	For the year ended March 31, 2023		For the year ended March 31, 2024		For the year endomarch 31, 2024	
Effect at the						
beginning of the						
year	¥	924	¥	4,580	\$	30,330
Limit of interest						
income		9		65		431
Remeasurement of						
defined benefit plan						
Change in effect						
of asset ceiling		3,647		4,293		28,431
Effect at the end of						
the year	¥	4,580	¥	8,938	\$	59,192

#### (5) Profit and Loss on Defined Benefit Plans

Profit and loss on defined benefit plans for each fiscal year recognized in the consolidated statement of income are as follows:

		Million	Thousands of U.S. Dollars			
	For the year ended March 31, 2023		For the year ended March 31, 2024		For the year ende March 31, 2024	
Service costs	¥	2,323	¥	2,171	\$	14,381
Net interest		16		33		216
Expenses recognized						
in the consolidated statement of income	¥	2,339	¥	2,204	\$	14,597

Note: Among the above expenses, service costs are included in "Cost of sales," "Selling, general, and administrative expenses," and "Research and development costs," and net interest is included in "Finance income" or "Finance costs."

### 6 Significant Actuarial Assumptions

Significant actuarial assumptions are as follows:

	March 31, 2023	March 31, 2024
Discount rate (%)	1.4	1.8
Expected rate of salary increase (%)	2.7	2.7
Expected average remaining lives of		
current pensioners at age 60 at fiscal		
year end (years)	26.7	26.8
Expected average remaining lives,		
from age 60, of future pensioners at		
age 40 at fiscal year end (years)	28.2	28.4

### Sensitivity Analysis

The sensitivity analysis represents the effects of changes in significant actuarial assumptions on the present value of the defined benefit obligations. The effects of any changes in assumptions on the defined benefit obligations are as follows:

			Million	s of Yen		Thousand Dol	
		March 3	31, 2023	March 31, 2024		March 3	1, 2024
	Changes in principal assumptions	Increase	Decrease	Increase	Decrease	Increase	Decrease
Defined benefit obligations							
	0.5%						
Discount rate	increase/decrease	¥ (3,416)	¥ 3,693	¥ (3,128)	¥ 3,367	\$ (20,714)	\$ 22,300
Expected							
average remaining lives	1 year increase/decrease	842	(796)	749	(710)	4,958	(4,699)

Note: The analysis is based on the assumption that other factors remain constant.

#### (2) Multiemployer Pension Plans

Two domestic consolidated subsidiaries have joined corporate pension fund plans (multiemployer pension plan). This plan is integrated-type defined benefit plan, and therefore, the amount of pension assets corresponding to the contributions made by each company cannot be determined reasonably. Thus, the amount of the contribution is recognized as postemployment expenses in the same manner as defined contribution plans.

#### (3) Defined Contribution Plans

The Group recognized ¥3,286 million and ¥3,457 million (\$22,893 thousand) as expenses for defined contribution plans for the years ended March 31, 2023 and 2024, respectively.

# 23. Share Capital and Other Equity Items

### (1) Share Capital and Capital Reserves

Changes in the number of authorized shares and issued shares, share capital, and capital reserves are as follows:

			Million	is of Yen
	Number of authorized shares (Shares)	Number of issued shares (Shares)	Share capital	Capital reserves
Balance at April 1, 2022	1,500,000,000	528,341,400	¥ 17,358	¥ 17,241
Increase (decrease)	_	(10,916,200)	_	(161)
Balance at March 31, 2023	1,500,000,000	517,425,200	¥ 17,358	¥ 17,080
Increase (decrease)	_	(18,732,400)	_	378
Balance at March 31, 2024	1,500,000,000	498,692,800	¥ 17,358	¥ 17,458
			Thousands o	f U.S. Dollars
			Share capital	Capital reserves
	Balance at March 31, 2023		\$ 114,955	\$ 113,112
	Increase (	(decrease)		2,505
	Balance at March 31, 2024		\$ 114,955	\$ 115,617

Notes: 1. All shares issued by the Company are fully paid-up ordinary shares with no par value.

2. Decrease in the number of issued shares for the fiscal years ended March 31, 2023 and 2024 is due to retirement of treasury shares.

#### (2) Treasury Shares

Changes in the number and amount of treasury shares are as follows:

	Number of shares (Shares)	Amount (Millions of Yen)
Balance at April 1, 2022	40,096,713	¥ 74,683
Increase (decrease)	(11,005,495)	(20,522)
Balance at March 31, 2023	29,091,218	¥ 54,161
Increase (decrease)	(45,872)	9,072
Balance at March 31, 2024	29,045,346	¥ 63,233
		Amount (Thousands of U.S. Dollars)
	Balance at March 31, 2023	\$ 358,683
	Increase (decrease)	60,082
	Balance at March 31, 2024	\$ 418,765

- Notes: 1. Decrease in the number and amount of treasury shares for the year ended March 31, 2023 is due to increases in purchases of fractional unit shares, retirement of treasury shares, and disposal of treasury shares for restricted stock-based remunerations.
  - 2. Decrease in the number and amount of treasury shares for the year ended March 31, 2024 is due to increases in purchases of treasury shares under Article 156 of the Companies Act, applied by the reading of terms pursuant to the provisions of Paragraph 3, Article 165 of the Companies Act and fractional unit shares, retirement of treasury shares, and disposal of treasury shares for restricted stock-based remunerations.
  - 3. Treasury shares held by associates as of March 31, 2023 and 2024, are ¥34 million and ¥34 million (\$222 thousand), respectively.

## (3) Other Components of Equity

Balance at March 31, 2024

Changes in other components of equity are as follows:

Exchange differences on

\$ 28,454

	translation of foreign operations	(loss) on cash flow hedge	measured at FVOCI	defined benefit plans	Total
Balance at April 1, 2022 Increase (decrease)	¥ 1,701	¥ -	¥ 49,535	¥ –	¥ 51,236
Other comprehensive income	472	_	2,528	(114)	2,886
Transfer to retained earnings	_	_	(2,535)	114	(2,421)
Balance at March 31, 2023	¥ 2,173	¥ -	¥ 49,529	¥ –	¥ 51,701
Increase (decrease) Other comprehensive income Transfer to retained earnings	2,124 —	(402) —	8,080 (8,309)	23 (23)	9,825 (8,332)
Balance at March 31, 2024	¥ 4,297	¥(402)	¥ 49,300	¥ –	¥ 53,194
	Thousands of U.S. Dollars				
	Exchange		Net gain (loss)		
	differences on translation of	Net fair value gain (loss) on cash	on financial assets measured at	Remeasurement of defined benefit	
	foreign operations	flow hedge	FVOCI	plans	Total
Balance at March 31, 2023	\$ 14,389	\$ -	\$ 328,004	\$ -	\$ 342,393
Increase (decrease) Other comprehensive income	14,066	(2,661)	53,507 (55,024)	155 (155)	65,068 (55,179)
Transfer to retained earnings			(55,024)	(133)	(55,179)

Net fair value gain

Millions of Yen
Net gain (loss) on

financial assets

\$ 326,488

Remeasurement of

\$ 352,281

- Notes: 1. Exchange differences on translation of foreign operations are the differences arising from consolidating the financial statements of overseas subsidiaries, which were prepared in foreign currencies.
  - 2. Net fair value gain (loss) on derivatives under cash flow hedge is the effective portion of fair value change in derivative transactions, which are designated as cash flow hedges and meet their specific criteria.

(2,661)

- 3. Changes in fair value of financial assets measured through other comprehensive income are valuation differences in fair value of financial assets measured through other comprehensive income.
- 4. Remeasurement of defined benefit plans is recognized in "Other comprehensive income" when it is incurred and immediately transferred from "Other components of equity" to "Retained earnings."

### 24. Dividends

### (1) Dividends Paid

Dividends paid are as follows:

For the year ended March 31, 2023

Date of resolution	Share type	Total dividends (Millions of Yen)	Dividends per share (Yen)	Record date	Effective date
General shareholders' meeting held on June 23, 2022	Ordinary shares	¥ 13,671	¥ 28.0	March 31, 2022	June 24, 2022
Board of Directors' meeting held on October 31, 2022	Ordinary shares	¥ 16,115	¥ 33.0	September 30, 2022	December 1, 2022

### For the year ended March 31, 2024

Date of resolution	Share type	Total dividends (Millions of Yen)	Dividends per share (Yen)	Total dividends (Thousands of U.S. Dollars)	Dividends per share (U.S. Dollars)	Record date	Effective date
General shareholders' meeting held on June 22,2023	Ordinary shares	¥ 18,068	¥ 37.0	\$ 119,658	\$ 0.25	March 31, 2023	June 23, 2023
Board of Directors' meeting held on November 1, 2023	Ordinary shares	¥ 19,140	¥ 40.0	\$ 126,753	\$ 0.26	September 30, 2023	December 1, 2023

# (2) Dividends Whose Effective Date is in the Following Fiscal Year

Dividends whose record date is in the current fiscal year and whose effective date is in the following fiscal year are as follows:

For the year ended March 31, 2023

Date of resolution		Share type	Total dividence (Millions of Ye		r Record date	Effective e date	
General shareholders' meeting June 22, 2023	g held on	Ordinary Shares	¥ 18,068	¥ 37.0	March 31, 2023	June 23, 2023	_
For the year ended M	Iarch 31,	2024					
		Total dividends (Millions of	Dividends per share	Total dividends (Thousands of	Dividends per share (U.S.		Effective
Date of resolution	Share type	Yen)	(Yen)	U.S. Dollars)	Dollars)	Record date	date
General shareholders' meeting held on June 20, 2024	Ordinary shares	¥ 18,786	¥ 40.0	\$ 124,410	\$ 0.26	March 31, 2024	June 23, 2024

#### 25 Revenue

#### (1) Disaggregation of revenue

The Group disaggregated revenue by type of goods or services and by geographic area.

## ① Details of revenue by type of goods or services

	Millions	s of Yen	Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Revenue of goods and products	¥ 295,045	¥ 316,979	\$ 2,099,199
Royalty and others			
Opdivo Intravenous			
Infusion	89,587	97,933	648,562
Keytruda® from Merck			
& Co., Inc.	45,176	53,038	351,248
Lump-sum income from			
AstraZeneca UK Limited	_	17,032	112,793
Others	17,379	17,690	117,154
Subtotal	152,141	185,693	1,229,757
Total	¥ 447,187	¥ 502,672	\$ 3,328,956

Note: The Company and Bristol Myers Squibb (New Jersey, USA: "BMS") signed an agreement with AstraZeneca UK Limited and MedImmune Ltd. (Cambridge, UK) and certain of their affiliates to completely and globally settle the infringement lawsuits and disputes over the PD-L1 and CTLA-4 antibody patents owned by the Company and BMS on 24 July, 2023. The Company recorded the lump-sum income of approximately ¥17,032 million (\$112,793 thousand) associated with the settlement of the litigation in "Royalty and others" for the year ended 31 March, 2024.

# ② Details of revenue by geographic area Details of revenue by geographic area are included in "6. Segment Information

(3) Revenue by Geographic Area".

#### (2) Contract balances

Receivables and contract liabilities from contracts with customers are as follows:

		Millions of Yen		Thousands of U.S. Dollars
	April 1, 2022	March 31, 2023	March 31, 2024	March 31, 2024
Receivables from contracts with customers Trade accounts				
receivable	¥ 92,701	¥ 108,364	¥ 129,012	\$ 854,386
Notes receivable	928	755	1,429	9,462
Total	¥ 93,630	¥ 109,119	¥ 130,441	\$ 863,849

Notes: 1. There were no material contract liabilities.

- 2. Revenue recognized relating to performance obligations satisfied in previous periods were \(\frac{\pmathbf{4}}{142,522}\) million and \(\frac{\pmathbf{4}}{160,714}\) million (\(\frac{\pmathbf{5}}{1,064,334}\) thousand) for the years ended March 31, 2023 and 2024, respectively, and mainly represents royalty revenue.
- (3) Transaction price allocated to the remaining performance obligations

  There was no transaction price allocated to the remaining performance obligations.
- (4) Assets recognized from the costs to obtain or fulfil a contract with a customer There were no costs to obtain or fulfil a contract with a customer that should be recognized as assets.

### 26. Selling, General, and Administrative Expenses

Details of major selling, general, and administrative expenses are as follows:

	Million	s of Yen	Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Business planning expenses	¥ 3,356	¥ 3,694	\$ 24,464
Sales promotion expenses	17,837	24,019	159,068
Employee benefit expenses	30,128	31,876	211,101
Depreciation and amortization	2,843	2,881	19,080
Business consignment expenses	11,195	11,138	73,764

# 27. Employee Benefit Expenses

Details of the Group's employee benefit expenses are as follows:

	Million	Thousands of U.S. Dollars	
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Salary and bonus	¥ 40,840	¥ 43,558	\$ 288,463
Retirement benefit expenses (defined benefit plans)	2,323	2,171	14,381
Retirement benefit expenses (multiemployer pension plans)	21	22	148
Retirement benefit expenses (defined contribution plans)	3,286	3,457	22,893
Legal welfare expenses	2,427	2,640	17,481
Welfare expenses	2,001	2,459	16,284
Other employee benefit expenses	4,609	5,365	35,530
Total	¥ 55,508	¥ 59,672	\$ 395,178

- Notes: 1. Employee benefit expenses are included in "Cost of sales", "Selling, general, and administrative expenses," and "Research and development costs" in the consolidated statement of income.
  - 2. The employee benefit expenses above include remuneration of key management personnel. Remuneration of key management personnel is described in "35. Related Parties."

## 28. Other Income and Other Expenses

Details of other income and other expenses are as follows:

	Million	Thousands of U.S. Dollars	
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Other income			
Gain on sale of non-current assets	¥ 1	¥ 41	\$ 269
Insurance proceeds	284	247	1,633
Refunded consumption taxes	_	459	3,038
Subsidy income	163	142	943
Others	286	287	1,904
Total	¥ 734	¥ 1,176	\$ 7,786
Other expenses			
Impairment losses	¥ 498	¥ 51	\$ 339
Loss on disposal of non-current assets	95	159	1,051
Donations	2,796	3,614	23,936
Litigation costs, etc.	7,652	333	2,205
Others	25	186	1,229
Total	¥ 11,065	¥ 4,343	\$ 28,760

- Notes: 1. The Company recorded a lump-sum payment in "litigation costs, etc." associated with the settlement of litigation on patents with Dana-Farber Cancer Institute, Inc., for the year ended March 31, 2023.
  - The company recorded a donation to Ono Pharma Oncology, Immunology, Neurology Research Foundation in "Donations" for the years ended March 31, 2023, and 2024.

### 29. Finance Income and Finance Costs

Details of finance income and finance costs are as follows:

	Million	Thousands of U.S. Dollars	
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
(Finance income)			
Interest income			
Financial assets measured at amortized cost	¥ 70	¥ 1,119	\$ 7,411
Financial assets measured at FVPL	_	12	79
Dividend income			
Financial assets measured at FVOCI	2,333	2,443	16,179
Exchange gains	_	347	2,299
Others	76	105	699
Total	¥ 2,478	¥ 4,027	\$ 26,667
(Finance costs)			
Interest expenses			
Financial liabilities measured at amortized cost	¥ 0	¥ 0	\$ 2
Lease liabilities	73	92	606
Losses on marketable securities			
Financial assets measured at FVPL	46	92	608
Net interest on employee benefits	16	33	216
Exchange losses	723	_	_
Others	54	13	83
Total	¥ 913	¥ 229	\$ 1,516

## 30. Other Comprehensive Income

Amounts incurred for the current year, reclassification adjustments to profit or loss, and tax effects (including non-controlling interests) for each item of "Other comprehensive income" are as follows:

## For the year ended March 31, 2023

	Millions of Yen									
•		ount urred		sification stments	Before	tax effects	Tax	effects	Net of ta	ax amount
Items that will not be reclassified to profit or loss										
Net gain (loss) on financial assets measured at FVOCI Remeasurement of defined benefit	¥	3,624	¥	_	¥	3,624	¥	(1,106)	¥	2,518
plans		(164)		_		(164)		50		(114)
Share of net gain (loss) on financial assets measured at FVOCI of associates		3		_		3		(1)		2
Total		3,463		_		3,463		(1,057)		2,406
Items that may be reclassified subsequently to profit or loss										
Exchange differences on translation of foreign operations		472		_		472		_		472
Net fair value gain (loss) on cash flow hedges		(438)		438						
Total		33		438		472				472
Total other comprehensive income	¥	3,497	¥	438	¥	3,935	¥	(1,057)	¥	2,878

# For the year ended March 31, 2024

	Millions of Yen								
		Amount incurred		Reclassification adjustments		tax effects	Tax effects	Net of tax amount	
Items that will not be reclassified to profit or loss									
Net gain (loss) on financial assets measured at FVOCI	¥	11,689	¥	_	¥	11,689	¥(3,580)	¥	8,109
Remeasurement of defined benefit plans		34		_		34	(10)		23
Share of net gain (loss) on financial assets measured at FVOCI of									
associates		(6)		_		(6)	2		(4)
Total		11,717		_	<u> </u>	11,717	(3,589)		8,128
Items that may be reclassified subsequently to profit or loss									
Exchange differences on translation of foreign operations		2,124		_		2,124	_		2,124
Net fair value gain (loss) on cash flow hedges		(9,222)		8,643		(579)	177		(402)
Total		(7,098)		8,643		1,545	177		1,722
Total other comprehensive income	¥	4,619	¥	8,643	¥	13,262	¥ (3,412)	¥	9,850

	Thousands of U.S. Dollars								
	Amount incurred	Reclassification adjustments	Before tax effects	Tax effects	Net of tax amount				
Items that will not be reclassified to profit or loss Net gain (loss) on financial assets									
measured at FVOCI	\$ 77.410	\$ -	\$ 77,410	\$ (23,710)	\$ 53,700				
Remeasurement of defined	+,	T	+,	+ (==,,==)	+,				
benefit plans	224	_	224	(68)	155				
Share of net gain (loss) on									
financial assets measured at	(39)		(39)	12	(27)				
FVOCI of associates					(27)				
Total	77,595	_	77,595	(23,766)	53,828				
Items that may be reclassified subsequently to profit or loss									
Exchange differences on									
translation of foreign operations	14,066	_	14,066	_	14,066				
Net fair value gain (loss) on cash	,		,		,				
flow hedges	(61,073)	57,239	(3,834)	1,173	(2,661)				
Total	(47,007)	57,239	10,232	1,173	11,405				
Total other comprehensive income	\$ 30,588	\$ 57,239	\$ 87,826	\$ (22,593)	\$ 65,233				
-									

# 31. Earnings per Share

# (1) Basic Earnings per Share

① Basic earnings per share are as follows:

	Y	Yen		
	For the year ended	For the year ended	For the year ended	
	March 31, 2023	March 31, 2024	March 31, 2024	
Basic earnings per share	¥ 230.85	¥ 266.61	\$1.77	

# ② Basis of Calculation of Basic Earnings per Share

The basis of calculating of basic earnings per share is as follows:

	Million	Thousands of U.S. Dollars	
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Profit for the year attributable to owners of the Company Weighted-average number of	¥ 112,723	¥ 127,977	\$ 847,533
ordinary shares outstanding (thousands of shares)	488,300	480,009	

# (2) Diluted Earnings per Share

# ① Diluted earnings per share are as follows:

	Y	Yen			
	For the year ended	For the year ended	For the year ended		
	March 31, 2023	March 31, 2024	March 31, 2024		
Diluted earnings per share	¥ 230.79	¥ 266.57	\$ 1.77		

# ② Basis of Calculation of Diluted Earnings per Share

The basis of calculating diluted earnings per share is as follows:

		Thousands of U.S.	
_	Million	s of Yen	Dollars
	For the year ended	For the year ended	For the year ended
_	March 31, 2023	March 31, 2024	March 31, 2024
Profit for the year attributable to			
owners of the Company	¥ 112,723	¥ 127,977	\$ 847,533
Adjustment to profit for the year			
attributable to owners of the			
Company	(15)	(13)	(83)
Profit for the year used in calculating			
diluted earnings per share	112,708	127,965	847,450
Weighted-average number of			
ordinary shares outstanding			
(thousands of shares)	488,300	480,009	
Increased number of ordinary shares			
by share acquisition rights			
(thousands of shares)	21	_	
Increased number of ordinary shares			
by restricted stock-based			
remuneration system (thousands of			
shares)	30	30	
Weighted-average number of diluted			
ordinary shares outstanding			
(thousands of shares)	488,353	480,039	

#### 32. Financial Instruments

#### (1) Equity Management

The Group manages its equity in view of maintaining the confidence of investors, creditors, and the market, securing a firm capital base for continued future growth, and implementing strategic investments necessary to maximize corporate value while distributing consistent dividend payments.

The Group's capital management focuses on net debt where cash and cash equivalents are deducted from interest-bearing debt and equity (attributable to owners of the Company and non-controlling interests). The Group considers methods of capital distribution to shareholders based on an evaluation of the medium-term strategic plan, including business performance, future research and development of new medicines, partnerships with bio-ventures, and the introduction of pipelines to complement research and development risk. This evaluation will exert influence on decision-making regarding the level of dividend payments and the Group's market purchase of treasury shares.

#### (2) Financial Risk Management

The Group is constantly exposed in its operating activities to various financial risks, including credit, liquidity, market, and others (e.g., foreign exchange and price fluctuation). In order to avoid or mitigate these risks, the Group manages risks according to certain basic policies. The Group policy is not to enter into derivative or equity transactions for speculative purposes, but to operate funds primarily through debt instruments such as safe government bonds, etc., while also partially employing financial assets with guaranteed liquidity to meet short-term capital requirements. For derivative transactions, the Group enters into foreign exchange contracts to mitigate the foreign exchange risk associated with settling payments in foreign currencies. Such transactions are controlled by the Accounting Department of the Company.

#### (3) Credit Risk Management

Credit risks are risks that result in financial losses incurred by the Group when a customer goes into default for contractual obligations. When full or partial collection of trade receivables, etc., is considered impossible, or extremely difficult, it is deemed to be in default.

The Group's trade receivables are exposed to the credit risk of its customers. In addition, like other pharmaceutical companies, the Group is exposed to concentrated credit risk from a small number of wholesale companies through which it sells its products. In cases where any of these wholesale companies face financial difficulties, there is a possibility that this may have a severe and disadvantageous influence on the Group's financial performance.

The Group's revenue mainly consists of royalty revenue and sales of products through a small number of wholesalers, and the total revenue from the top five group companies (including the Company and the group company) accounts for about 70% of "Revenue" in the consolidated statement of income. Trade receivables from the top five group companies as of March 31, 2023 and 2024 were \mathbb{\cupacture}86,297 million and \mathbb{\cupacture}73,319 million (\$485,559 thousand), respectively.

In order to mitigate monetary damage caused by the default of such counterparties, the Group, in principle, determines credit limits and trade terms and conditions based on the credit management policy. In addition, in order to minimize the amount of uncollectable receivables, the Group manages due dates and balances by transaction, and executes continuous credit evaluation by receiving credit updates for its main counterparties from third party rating agencies. With regard to trade receivables, etc., that do not contain significant financing components, the allowance is always measured at an amount equal to the lifetime expected credit losses, regardless of whether or not there has been a significant increase in credit risk since initial recognition, and the Group has never recorded a significant bad debt loss on its trade receivables in the past.

The Group is also exposed to issuer credit risk for bonds held to make use of surplus funds and shares held for political purposes. In addition, the Group is exposed to credit risk of the financial institutions that are the counterparties in derivative transactions used to mitigate the foreign exchange risk associated with settling payments in foreign currencies. As the Group operates funds primarily through secure debt instruments and executes transactions with highly rated financial institutions in order to prevent the emergence of credit risk in advance, credit risk is low.

The carrying amounts of financial assets after impairment presented in the consolidated statement of financial position represent the Group's maximum exposure to financial asset credit risk.

At the end of each fiscal year, the Group evaluates whether the credit risk on financial instruments has increased significantly since the initial recognition, and with respect to impairment of financial assets measured at amortized cost, the Group recognizes an allowance for expected credit losses on such financial assets.

The movements in allowance for doubtful accounts are as follows:

	Millions of	Yen	Millions of	Yen	Thousands of U Dollars	J.S.
	For the year of March 31, 2		For the year e March 31, 20		For the year end March 31, 202	
Balance at the beginning of		<u>.</u>				,
the year	¥	5	¥	5	\$	32
Increase		0		0		0
Decrease (utilization)		_		_		_
Decrease (other)				(0)		(1)
Balance at the end of the year	¥	5	¥	5	\$	32

#### (4) Liquidity Risk Management

The Group is exposed to the liquidity risk of not being able to fulfill its payment obligations at present or in the future due to an inability to source sufficient cash.

The Group, in particular the Accounting Department, maintains appropriate reserves and manages liquidity risk through monitoring of the Group's cash flow forecasts and results. As the Group has sufficient cash and cash equivalents and other highly liquid assets and secures stable cash inflows from operating activities, this risk is low.

# Financial liabilities by maturity are as follows:

# March 31, 2023

	Millions of Yen						
		More than one					
	Carrying amount	flows	One year or less	year			
Trade and other payables	¥ 66,794	¥ 66,794	¥ 66,794	¥ –			
Lease liabilities	9,168	9,505	2,580	6,924			
Other financial liabilities	662	662	661	0			
March 31, 2024							
	Millions of Yen						
		Contractual cash		More than one			
	Carrying amount	flows	One year or less	year			
Trade and other payables	¥ 60,691	¥ 60,691	¥ 60,691	¥ —			
Lease liabilities	8,862	9,146	2,393	6,753			
Other financial liabilities	2,273	2,273	2,273	0			
		Thousands of	U.S. Dollars				
		Contractual cash		More than one			
	Carrying amount	flows	One year or less	year			
Trade and other payables	\$ 401,925	\$ 401,925	\$ 401,925	\$ -			
Lease liabilities	58,689	60,569	15,845	44,725			
Other financial liabilities	15,054	15,054	15,052	2			

### (5) Market Risk Management

① Foreign Exchange Risk

### 1) Foreign Exchange Risk Management

The Group engages in business activities internationally and receives royalties or makes payment of expense in foreign currencies. Therefore, the Group is exposed to risks such as decrease in revenue, increase in cost price and development cost, and foreign exchange losses through fluctuations in foreign exchange rates. This risk primarily arises from currencies such as the U.S. dollar, Euro, and British pound. In order to mitigate this risk, the Group enters into hedging instruments for a fixed portion of foreign currency-denominated transactions through forward foreign exchange contracts in accordance with the market risk management policy.

### 2) Details of Forward Foreign Exchange Contracts by Currency

Details of forward foreign exchange contracts by currency are as follows:

		March 31, 2023				March 31, 2024				March 31, 2024	
	am (Mil	Contractual amount (Millions of U.S. Dollars)		Fair value (Millions of Yen)		Contractual amount (Millions of U.S. Dollars)		Fair value (Millions of Yen)		Fair value (Thousands of U.S. Dollars)	
(Sell)											
U.S. Dollar - Cash flow hedge	\$	52	¥	(166)	\$	385	¥	(1,588)	\$	(10,516)	
included in the above		52		(166)		385		(1,588)		(10,516)	

### 3) Foreign Exchange Sensitivity Analysis

At the end of each fiscal year, the amount of impact on equity and profit or loss in the case of the yen depreciating by 10% against the U.S. dollar, Euro, and British pound is as follows:

		Million	Thousands of U.S. Dollars				
	March	31, 2023	March	31, 2024	March 31, 2024		
		Profit or		Profit or		Profit or	
	Equity	(loss)	Equity	(loss)	Equity	(loss)	
U.S. Dollar	¥ 967	¥ (639)	¥ (3,572)	¥ 1,599	\$(23,656)	\$10,587	
Euro	_	(23)	_	(72)	_	(476)	
British pound	183	(8)	236	(11)	1,560	(72)	

Note: The analysis is based on the assumption that other variable factors remain constant.

#### 2 Price Fluctuation Risk

The Group is exposed to the risk of share price fluctuations that arise from equity instruments.

These equity instruments are basically held for the purpose of business strategy and not for short-term trading purposes. In addition, the Group periodically reviews the fair value of the instruments and the financial condition of issuers and the like, and takes into account the relationship with that company and reconsiders the composition of holdings in the Company as necessary.

In case when the share price of equity instruments held by the Group increases or decreases by 10% at year-end, accumulated other comprehensive income (net-of-tax) would increase or decrease by \mathbb{\xi}8,308 million and \mathbb{\xi}7,923 million (\mathbb{\xi}52,468 thousand) as of March 31, 2023 and 2024, respectively, as a result of changes in fair value of the equity instruments designated as financial assets measured at FVOCI.

## (6) Hedge Accounting

## ① Hedging instruments

Details of hedging instruments designated as cash flow hedge are as follows. The carrying amounts (i.e. fair value) of the assets of hedging instruments are included in "Other financial assets," and the carrying amounts (i.e. fair value) of the liabilities of hedging instrument are included in "Other financial liabilities."

For the year ended March 31, 2023

			Notional amount (Millions	Carrying amou	ınt (Fair value)	Change in fair value of the hedging instrument used as the basis for recognizing hedge ineffectiveness
Type of hedge	Risk classification	Hedging instrument	of U.S. Dollars)	Assets (Millions of Yen)	Liabilities (Millions of Yen)	Millions of Yen
Cash flow hedge	Foreign currency risk	Forward exchange contract	\$ 52	¥ –	¥ 166	¥ (460)

Note: The average foreign exchange rate in foreign exchange contracts is \\$130.34 per U.S. dollar.

For the year ended March 31, 2024

								hedging inst	rument used as
			Notional					the basis for	or recognizing
			amount		Carrying	amount (Fair value)		hedge ineffe	ctiveness
			(Millions	Assets	Liabilities	Assets	Liabilities		Thousands
Type of	Risk	Hedging	of U.S.	(Millions	(Millions	(Thousands of	(Thousands of	Millions	of U.S.
hedge	classification	instrument	Dollars)	of Yen)	of Yen)	U.S. Dollars)	U.S. Dollars)	of Yen	Dollars
Cash		Forward							
flow	Foreign	exchange	\$ 385	¥ –	¥1,588	<b>\$</b> —	\$ 10,516	¥ (9,251)	\$ (61,266)
hedge	currency risk	contract							

Change in fair value of the

Note: The average foreign exchange rate in foreign exchange contracts is ¥142.88 per U.S. dollar.

### 2 Hedged items

### For the year ended March 31, 2023

Change in value of the hedged item used as the basis for recognizing hedge ineffectiveness

Type of hedge

Cash flow hedge

Y 438

Change in value of the hedged item used as the basis for recognizing hedge reserve for continuing hedges

Millions of Yen

Y 438

Y -

### For the year ended March 31, 2024

Change in value of the hedged item used as the basis for recognizing hedge Balance in cash flow hedge ineffectiveness reserve for continuing hedges Thousands Thousands Millions of of U.S. Millions of of U.S. Type of hedge Dollars Dollars Yen Yen Cash flow ¥ 8,643 \$ 57,239 ¥ 579 \$ 3,834 hedge

③ Amounts that affected the consolidated statement of comprehensive income in association with cash flow hedges

For the year ended March 31, 2023

	Risk	Hedging	Gains or losse recognized comprehens	d in other	Amount tran cash flow hec profit	lge reserve to	Line item in profit or loss affected by
Type of hedge	classification	instrument	Millions	of Yen	Millions	of Yen	the transfer
Cash flow hedge	Foreign currency risk	Forward exchange contract	¥ (438)		¥ (438) ¥ (438)		Revenue, etc.
For the ye	ar ended Mar	ch 31, 2024					
			Gains or losse recognized comprehens	d in other	Amount tran cash flow hed profit	lge reserve to	Line item in
Type of hedge	Risk classification	Hedging instrument	Millions of Yen	Thousands of U.S. Dollars	Millions of Yen	Thousands of U.S. Dollars	profit or loss affected by the transfer
Cash flow hedge	Foreign currency risk	Forward exchange contract	¥ (9,222)	\$ (61,073)	¥ (8,643)	\$ (57,239)	Revenue, etc.

Note: The figures represent amounts before tax effect adjustments.

The hedge ineffectiveness is immaterial. Also, there is no cash flow hedge reserve arising from hedging relationships for which hedge accounting is no longer applied.

#### (7) Fair Value of Financial Instruments

#### (1) Fair Value Measurements

The methods and assumptions used in measuring the fair values of financial assets and financial liabilities are as follows:

### Cash and cash equivalents, and trade and other payables

Since these items are settled in a short period of time, the carrying amounts of these items approximate their fair values.

#### Trade and other receivables

The fair value of receivables which are settled in a short period of time approximates the carrying amounts. For receivables which are settled in a long period of time, the fair value is calculated by discounting future cash flows using an interest rate that takes into account the period to maturity and credit risk for each receivable segmented by a certain period of time.

#### Marketable securities and investment securities

The fair values of marketable securities and investment securities are measured using quoted market prices. The fair values of unlisted shares are measured through rational methods, such as the adjusted net assets method and others.

#### Other financial assets and other financial liabilities

#### · Insurance reserve fund

The fair value of the insurance reserve fund is measured based on the surrender value because there are no significant contractual restrictions associated with a refund.

#### Forward foreign exchange contracts

The fair values of forward foreign exchange contracts are measured based on quoted market prices for forward foreign exchange contracts under the same terms and conditions as of the closing date.

#### · Time deposits

The fair values of time deposits are based on discounted future cash flows using an interest rate assumed to be applied if similar contracts were to be newly carried out.

#### Others

Since other items are settled in a short period of time, the carrying amounts of these items approximate their fair values.

### ② Fair Value and Carrying Amount

The carrying amounts and fair values of financial assets and liabilities held by the Group by account are as follows. The following table does not include financial assets and liabilities whose carrying amounts and fair values are equivalent.

		Millions of Yen				f U.S. Dollars
	March 3	31, 2023	March 3	31, 2024	March 31, 2024	
	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value
(Financial assets) Financial assets measured at amortized cost						
<ul><li>Trade and other receivables</li><li>Marketable securities and</li></ul>	¥114,396	¥114,396	¥ 136,066	¥136,008	\$ 901,101	\$ 900,716
investment securities - Other financial assets	180 258,134	180 258,069	220 203,454	219 202,768	1,456 1,347,375	1,451 1,342,832

#### 3 Fair Value Hierarchy

IFRS 13 *Fair Value Measurement* requires an entity to categorise the fair value of financial instruments into Level 1 through Level 3 of the fair value hierarchy based on the observability of the inputs used in the fair value measurements of financial instruments.

The fair value hierarchy is as follows:

- Level 1: Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that are available at the measurement date.
- Level 2: Inputs are inputs other than quoted market prices included within Level 1 that are observable for assets or liabilities, either directly or indirectly.
- Level 3: Inputs are unobservable inputs for assets or liabilities.

### 1) Financial Assets and Financial Liabilities Measured at Fair Value

The fair values of financial assets and financial liabilities measured at fair value in the consolidated statement of financial position, grouped by fair value hierarchy are as follows:

	Millions of Yen							
		March 31, 2023						
<del>-</del>	Le	vel 1	Lev	el 2	Leve	el 3		Total
(Financial assets) Financial assets measured at FVPL - Marketable securities and								
investment securities - Other financial assets Financial assets measured at FVOCI	¥	<del>-</del>	¥	<del>-</del> -		3,441 7,441	¥	3,441 7,441
- Investment securities	11	15,958		_	3	3,750		119,707
_		15,958	¥			1,631		130,589
Total (Financial liabilities) Financial liabilities measured at FVPL						.,007		100,000
- Other financial liabilities	¥		¥	166	¥	_	¥	166
Total _	¥		¥	166	¥	_	¥	166
-				Millions of March 31				
	Le	vel 1	Lev	vel 2	Leve	el 3		Total
(Financial assets) Financial assets measured at FVPL - Marketable securities and investment securities	¥	_	j	<b>←</b>	¥(	6,767	¥	6,767
- Other financial assets Financial assets measured at FVOCI		_		_	8	8,113		8,113
- Investment securities	10	9,687		_	۷	4,473		114,160
Total [Financial liabilities] Financial liabilities measured at FVPL	¥ 10	09,687	<u></u>	<u> </u>	¥ 19	9,353	¥	129,039
- Other financial liabilities	¥		<u></u>		¥	_	¥	1,588
Total _	¥		<u> </u>	1,588	¥		¥	1,588
<del>-</del>							-	

	Thousands of U.S. Dollars							
	March 31, 2024							
		Level 1	]	Level 2		Level 3		Total
(Financial assets)					-			
Financial assets measured at								
FVPL								
<ul> <li>Marketable securities and</li> </ul>								
investment securities	\$	_	\$	_	\$	44,815	\$	44,815
<ul> <li>Other financial assets</li> </ul>		_		_		53,726		53,726
Financial assets measured at								
FVOCI								
- Investment securities		726,402				29,623		756,026
Total	\$	726,402	\$	_	\$	128,164	\$	854,566
(Financial liabilities)								
Financial liabilities measured at								
FVPL								
- Other financial liabilities	\$	_	\$	10,516	\$	_	\$	10,516
Total	\$	_	\$	10,516	\$	_	\$	10,516

Note: For the years ended March 31, 2023 and 2024, the Group has not transferred any financial assets or liabilities between Levels 1, 2, and 3.

#### 2) Financial Assets and Financial Liabilities Measured at Amortized Cost

The fair values of financial assets and financial liabilities measured at amortized cost in the consolidated statement of financial position, grouped by fair value hierarchy are as follows:

	Millions of Yen						
_	March 31, 2023						
	Level 1	Level 2	Level 3	Total			
(Financial assets) Financial assets measured at amortized cost							
<ul><li>Trade and other receivables</li><li>Marketable securities and</li></ul>	¥ –	¥ 114,396	¥ —	¥ 114,396			
investment securities	_	180	_	180			
- Other financial assets	_	258,069	_	258,069			
Total	¥ —	¥ 372,644	¥ —	¥ 372,644			
		Millions	of Yen				
_		March 3	1, 2024				
_	Level 1	Level 2	Level 3	Total			
(Financial assets)				-			
Financial assets measured at amortized cost							
- Trade and other receivable	¥ -	¥ 136,008	¥ –	¥ 136,008			
- Marketable securities and							
investment securities	_	219	_	219			
- Other financial assets	_	202,768	_	202,768			
Total	¥ -	¥ 338,995	¥ -	¥ 338,995			

Thousands of U.S. Dollars

	<b>y</b>							
	March 31, 2024							
	Level 1	Level 2	Level 3	Total				
(Financial assets)		·						
Financial assets measured at								
amortized cost								
<ul> <li>Trade and other receivable</li> </ul>	\$ -	\$ 900,716	\$ -	\$ 900,716				
- Marketable securities and								
investment securities	_	1,451	_	1,451				
- Other financial assets	_	1,342,832	_	1,342,832				
Total	\$ -	\$ 2.244.999	\$ -	\$ 2.244,999				

Note: For the years ended March 31, 2023 and 2024, the Group has not transferred any financial assets or liabilities between Levels 1, 2, and 3.

3) Reconciliation of Financial Instruments Measured Using Level 3 Inputs on a Recurring Basis

Movements of the financial assets measured using Level 3 inputs on a recurring basis from the beginning of the year to the end of the year are as follows:

	Million	s of Yen	Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Balance at the beginning of the year	¥ 12,041	¥ 14,631	\$ 96,896
Total gains or losses	157	794	5,255
Profit (loss)	(21)	24	160
Other comprehensive income	178	769	5,095
Purchase	2,972	4,505	29,836
Sale	_	(2)	(13)
Settlement	(539)	(575)	(3,810)
Balance at the end of the year	¥ 14,631	¥ 19,353	\$128,164

- Notes: 1. Profit or loss included in total gains or losses is related to financial assets measured at FVPL. These gains and losses are included in "Finance income" and "Finance costs," respectively.
  - 2. Other comprehensive income included in total gains or losses is related to financial assets measured at FVOCI. These gains and losses are included in "Net gain (loss) on financial assets measured at FVOCI" and "Exchange differences on translation of foreign operations".
  - 3. There are no applicable financial liabilities measured using Level 3 on a recurring basis.

#### 33. Share-based Payments

The Company has introduced Restricted Stock-based Remuneration Systems as incentive plans for the Eligible Board of Directors, etc.

### (1) Restricted Stock-based Remuneration System

① Overview of the system

The remuneration system consists of "Tenure-based Restricted Stock-based Remuneration", in which the number of shares to be granted is calculated in proportion to the degree of responsibility for decision-making, and "Performance-linked Restricted Stock-based Remuneration", in which the number of shares to be granted is calculated in proportion to the degree of achievement of performance target figures (including ESG target figures), which are linked to medium-term management strategies and management challenges, and the degree of achievement of performance indicators for each fiscal year.

② Number of shares granted during the fiscal year and fair value

	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Number of shares granted			
Tenure-based (shares)	15,000	15,300	
Performance-linked (shares)	_	30,900	
Transitional measures (shares)	75,000	_	
Fair value	¥ 3,234	¥ 2,767	\$ 18

- Notes: 1. The fair value is calculated on the basis of the closing price of the Company's ordinary share on the Tokyo Stock Exchange on the business day immediately preceding the date of a resolution of the Board of Director's meeting of the Company.
  - 2. For the year ended March 31 2023, the Company revised its compensation system for Eligible Board of Directors, abolishing the previous share option plan for share-based compensation and introducing this new plan. As a transitional measure, restricted share (75,000 shares) was issued to Eligible Board of Directors in exchange for the renunciation of all unexercised share options allocated to them (equivalent to 75,000 shares).

## (2) Expenses related to share-based payments

Expenses related to share-based payments included in "selling, general, and administrative expenses" in consolidated statement of income are as follows:

	Million	Millions of Yen				
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024			
Share options Restricted stock-based remuneration system	¥ 10	¥ —	<b>*</b> -			
Equity-settled	132	44	291			
Cash-settled	87	101	667			

Thousands of

Note: Carring amount of liabilities arising from share-based transactions was \\$87 million and \\$72 million (\\$474 thousand) for the fiscal year ended March 31, 2023 and 2024, respectively.

#### 34. Non-cash Transactions

Non-cash transactions (investments and financial transactions that do not involve the use of cash and cash equivalents) are as follows:

	Million	es of Yen	Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Additions to right-of-use assets	¥ 3,343	¥ 2,282	\$ 15,113

### 35. Related Parties

# (1) Subsidiaries and Associates

Details of the Group's subsidiaries and affiliates are as follows:

# (Consolidated subsidiaries)

			Proportion of voting ri	ghts held by the Group	
			March 31, 2023	March 31, 2024	
Name	Primary business	Location	(%)	(%)	
ONO PHARMA USA, INC. (Note 2)	Pharmaceutical business	Massachusetts, the United States of America	100.0	100.0	
ONO PHARMA UK Ltd.	Pharmaceutical business	London, United Kingdom	100.0	100.0	
ONO PHARMA KOREA CO., LTD.	Pharmaceutical business	Seoul, South Korea	100.0	100.0	
ONO PHARMA TAIWAN CO., LTD.	Pharmaceutical business	Taipei, Taiwan	100.0	100.0	
TOYO Pharmaceutical Co., Ltd. (Note 3)	Pharmaceutical business	Chuo-ku, Osaka City	45.5	45.5	
BEE BRAND MEDICO	Pharmaceutical	Higashiyodogawa-ku,	90.0 (40.0)	80.0	
DENTAL.CO., LTD.	business	Osaka City	80.0 (40.0)	80.0	
Ono Venture Investment, Inc.	Pharmaceutical business	California, the United States of America	100.0	100.0	
Ono Venture Investment Fund I, L.P. (Note 2)	Pharmaceutical business	California, the United States of America	100.0 (1.0)	100.0(1.0)	
Ono Pharma Healthcare Co., Ltd.	Pharmaceutical business	Chuo-ku, Osaka City	100.0	100.0	
Ono Digital health Investment, GK.	Pharmaceutical business	Chuo-ku, Tokyo	100.0	100.0	
Ono Pharma UD Co., Ltd.	Pharmaceutical business	Chuo-ku, Osaka	100.0	100.0	
michiteku Co., Ltd.	Pharmaceutical business	Chuo-ku, Tokyo	100.0	100.0	
OPhrs Co., Ltd.	Pharmaceutical business	Chuo-ku, Osaka	-	100.0	

Other 1

# (Associates accounted for using equity method)

			Proportion of voting rights held by the Group	
			March 31, 2023	March 31, 2024
Name	Primary business	Location	(%)	(%)
	Pharmaceutical			
NAMICOS CORPORATION	business	Chuo-ku, Osaka City	18.8	18.8

Notes: 1. A name in the segment information is written in the primary business column.

- 2. ONO PHARMA USA, INC. and Ono Venture Investment Fund I, L.P. are applicable to a specified subsidiary.
- 3. The Company holds less than 50% of equity in TOYO Pharmaceutical Co., Ltd., but treats it as a subsidiary because the Company substantially controls it.
- 4. The percentage of voting rights in parentheses represents the percentage held indirectly, which is inclusive of the proportion of voting rights held.
- 5. All of the subsidiaries and associates do not file securities registration statements or annual securities reports.
- 6. Each related party's revenue, excluding internal revenue in the Group, is less than 10% of the consolidated revenue.

#### (2) Transactions with Related Parties

There were no significant transactions and balances of receivables and payables between the Group and its related parties.

### (3) Remuneration of Key Management Personnel

The remuneration of the Group's key management personnel is as follows:

	Millions of Yen		Thousands of U.S. Dollars
	For the year ended March 31, 2023	For the year ended March 31, 2024	For the year ended March 31, 2024
Base			
remuneration	¥ 274	¥ 257	\$ 1,705
Bonuses	134	125	828
Share options	10	_	_
Restricted stock			
remuneration	178	102	677
Total	¥ 595	¥ 485	\$ 3,211

Note: Remuneration of key management personnel comprises the remuneration for internal directors and external directors.

## 36. Commitments for Expenditure

Payment commitments after the end of each fiscal year are as follows:

	Millions of Yen		Thousands of U.S. Dollars
	March 31, 2023	March 31, 2024	March 31, 2024
Property, plant, and equipment	¥ 467	¥ 491	\$ 3,253
Intangible assets	_		
Total	¥ 467	¥ 491	\$ 3,253

In addition to these payment commitments above, the Group has milestone payments relating to the success of development projects and achievement of specific sales targets. Milestone payments that the Group may potentially pay within three years are \(\xi\)13,584 million and \(\xi\)8,349 million (\\$55,290 thousand) as of March 31, 2023 and 2024, respectively.

These milestone payment amounts are undiscounted and include all such potential payments assuming all projects currently in development are successful and specific sales targets are achievable.

### 37. Approval of Consolidated Financial Statements

The consolidated financial statements for the year ended March 31, 2024, were approved by Toichi Takino, President, Representative Director, and Chief Operating Officer, on August 1, 2024.

### 38. Significant Subsequent Events

### <Definitive agreement to acquire Deciphera Pharmaceutical, Inc. >

On April, 2024, the Company and Deciphera Pharmaceuticals, Inc. ("Deciphera") entered into a definitive merger agreement through a tender offer followed by a merger of a wholly owned subsidiary of the Company with Deciphera, with Deciphera surviving as a wholly owned subsidiary of the Company (the "Acquisition"). The Acquisition was completed under the agreement on June 11, 2024 (New York City Time), making Deciphera a wholly owned subsidiary of the Company.

### (1) Overview of the acquired company

Company	Deciphera Pharmaceuticals, Inc.	
Business description	R&D and commercialization of	
	pharmaceuticals	
Deciphera's consolidated operating result	s and consolidated financial position	
(US-GAAP)		
	For the year ended December 2023	
	(Thousand of U.S. dollars)	
Consolidated total equity	350,916	
Consolidated total assets	473,566	
Consolidated revenue	163,356	
Consolidated operating loss	(210,958)	
Net loss for the year attributable to owners of the company	(194,942)	

## (2) Acquisition date

June 11, 2024 (New York City Time)

- (3) Percentage of voting equity interest acquired 100%
- (4) Process of obtaining control of the acquired company
  Acquisition of outstanding shares (Approximately \$2.4 billion in cash)
- (5) Main objectives of the Acquisition

The Company, as a global specialty pharma company, is committed to delivering innovative new drugs to patients around the world. As a part of our medium-term

management plan, the Company aims to reinforce our pipeline and accelerate global development, as well as realize direct sales in the United States and Europe. In addition, the Company has designated oncology, immunological diseases, central nervous system diseases, and specialty areas with high medical needs as priority research areas, and we accumulate disease know-how in each area to create new drugs that will bring innovation to medicine on-site. Through this Acquisition, the Company is pleased to welcome Deciphera as a partner with commercial capabilities in the United States and Europe and excellent research and development capabilities in the field of cancer. This combination will further enhance the Group's pipeline and accelerate its globalization. Deciphera focuses on the discovery, development, and commercialization of innovative medicines for cancer and has deep expertise in kinase biology. QINLOCK® (ripretinib), a KIT inhibitor, is approved in over 40 countries and marketed globally, including in the US, Europe, and China, for the treatment of fourth-line gastrointestinal stromal tumor (GIST). Vimseltinib, a CSF-1R inhibitor, demonstrated statistically significant and clinically meaningful efficacy across all primary and secondary endpoints in the Phase III MOTION trial in patients with tenosynovial giant cell tumor (TGCT). Data from the MOTION trial will be used to support marketing applications in the US and EU in 2024. Deciphera has established highly successful commercial operations in the United States and key European countries, which could be immediately leveraged for vimseltinib, if approved.

With this Acquisition, the Group will expand its oncology pipeline with near-term revenue growth, notably through the immediate addition of QINLOCK® and potential addition of vimseltinib. Moreover, acquiring Deciphera's commercial capabilities in the United States and Europe will strengthen the Group's global commercial presence. By leveraging Deciphera's drug discovery capabilities, the Group will further accelerate its research and development capabilities in the field of oncology.

## (6) Process of financing and payment

This acquisition was funded by borrowings from financial institutions in addition to the Company's own funds.

Summary of the loan as of the date of submmition is as follows:

	Millions of Yen		Thousands of U.S. Dollars
	March 31, 2024	August 1, 2024	August 1, 2024
Short-term loan	¥ -	¥ 150,000	\$ 993,377
Total	¥ -	¥ 150,000	\$ 993,377

Due to the timing of the acquisition, the initial accounting for the business combination was not completed by the date of approval of the consolidated financial statements. Therefore, the fair value of the assets and liabilities acquired and other disclosures are not disclosed.